

DAGGETT COUNTY
2004 COMMUNITY DEVELOPMENT / ACTION PLAN

Accepted by Daggett County Commission
June 15, 2004

Developed by:

Daggett County
Economic Development Board

with assistance from:

U.S.D.A. Forest Service's
Rural Community Assistance Fund

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INTRODUCTION:

Beginning in July of 1992, and continuing through June of 1993, a series of 'Action Team' meetings were organized by the Daggett County Economic Development Board. The purpose of these meetings was to develop a strategic plan for the development of the economic, cultural, educational and recreational resources of Daggett County. These meetings were open to all who were interested in the development of Daggett County.

Some projects listed during the 1994 Plan were addressed and completed. In February 2003 the Daggett County Commission reformed the Economic Development Board and also hired an Executive Assistant to the Commission to help this Board, and Daggett County's many other Boards and Committees with the many ongoing projects in which Daggett County is involved. It was determined that a new Action Plan should be developed by the Board with the input of County residents. A grant was sought and obtained from the Forest Service through the Rural Community Assistance (RCA) program.

The groundwork for the plan was laid during the months following the grant application and while waiting for the completion of the required paperwork. Near the end of June 2003, the Board began to work on the Action Plan in earnest. Monthly meetings were held in preparation for a Public Hearing in Manila on September 23, 2003 and in Dutch John on October 9, 2003. These hearings were facilitated by Forest Service employee and Manila resident Oscar Martinez. The results of these meetings can be found in Appendix A. The input received at the public meetings, plus information about ongoing County and Town of Manila projects was analyzed and prioritized for inclusion in this project even though the Economic Development Board may have no direct control on these projects.

This plan contains brief summaries of the objectives that will help us achieve the goals stated in this plan. The brief summaries are followed by more detailed Planning sheets for the individual objectives determined to be priorities.

This plan is designed to be a working document, which can and will be updated on a regular basis. It will be reviewed regularly in Economic Development Board meetings. The information in Appendix C will be looked at for the present month and updated for the next two months to reflect tasks that need to be completed.

Steps remaining to complete the Action Plan:

Publish and distribute plan to interested persons and groups by: June 30th, 2004

Begin reviewing plan for 2005 updates and new assignments by: October, 2004

Invite constant public input and comments for plan update. ongoing

Input to the Daggett County Community Development Action Plan came from:

Daggett County Economic Development Board Members:

Jerry Steglich.....Chairman
Keri Pallesen..... Vice Chairman
Brian Raymond/Lola Long.....Secretary
Deloy Adams
Tina Bennington
Sandy Collett
Maureen Hanlon
Scott Taylor
Gretchen Northcott

Other participants:

Commissioner Chad Reed	Commissioner Sharon Walters	Commissioner Craig Collett
Commissioner Stewart Leith	Mayor Chuck Dickison	Lesa Asay
Vicky McKee	RaNae Wilde	Gene Briggs
Jerry Taylor	Oscar Martinez of USFS	Jamie Whatcott
Anna Campbell	Judy Archibald	Del Alvis
Spence Alvis	Ardyce Mitchell	Vern Mitchell
Tootie Hoover	Douglas Roloson	John Morton
Dennis Breer	Darla Steglich	Sheryl Street
Roy Steen	Anne Steen	Patrick Krause
Terry Collier	Dave Jones	Tracy Burton
Bill Schwartz	Mike Hanlon	Debbie Wilkins of USFS
Superintendent Bruce Northcott	Sue Wight of RC&D	Ross Catron of USFS
Gilbert Birdsall	Bryan Smith	Ben Broadbent

Other residents participated anonymously by completing and mailing in the surveys found in Appendix A.

MISSION STATEMENT

**“THE MISSION OF THE DAGGETT COUNTY
ECONOMIC DEVELOPMENT BOARD
IS TO DEVELOP AND PROMOTE THE
ECONOMIC, CULTURAL, EDUCATIONAL AND
RECREATIONAL RESOURCES OF DAGGETT COUNTY.”**

ECONOMIC DEVELOPMENT BOARD GOALS

- GOAL I: “We will work to educate, inform and promote the advantages and opportunities of life in Daggett County.”
- GOAL II: “We will enhance the infrastructure and environment to enable businesses to develop and succeed.”
- GOAL III: “We will capitalize on our area’s uniqueness to develop growth and diversification of business opportunities and facilities.”
- GOAL IV: “We will develop strong, cohesive relationships between governmental entities, local businesses and local and neighboring communities”.
- GOAL V: While striving to develop and improve Daggett County we will seek to maintain the county’s rural character, culture and lifestyle.

Abbreviations and Acronyms Key

ATV – All Terrain Vehicle
BLM – Bureau of Land Management
BOR – Bureau of Reclamation
DC or County - Daggett County, Utah
DCC – Daggett County Commission
DCWS - Daggett County Water and Sewer District
DJ – Dutch John
DJAC – Dutch John Advisory Committee
DSD – Daggett Soil Conservation District
DUC – Duchesne County, Utah
DWR – Utah Division of Wildlife Resources
EDB – Economic Development Board
EMS – Emergency Medical System
EMT – Emergency Medical Technician
FGCC or Chamber - Flaming Gorge Chamber of Commerce
LEPC – Local Emergency Planning Committee
MB - Daggett County Museum Board
MC – Moffatt County, Colorado
MOU – “Memorandum of Understanding” or an agreement between entities.
NRCS – Natural Resources Conservation Service
OHV – Off Highway Vehicle
P & Z – Planning and Zoning
PLAC – Daggett County Public Lands Advisory Committee
RC&D – Resource Conservation and Development
SC – Sweetwater County, Wyoming
SCD – Soil Conservation District
SCSEP – Senior Community Service Employment Program
TCH – TriCounty Health Department
TSP – Technical Service Provider (people who are contracted by the NRCS to provide technical help)
Town – Town of Manila
UBAOG – Uintah Basin Association of Governments
UBATC – Uintah basin Applied Technology College
UC – Uintah County, Utah
UDOT – Utah Department of Transportation
USFS – United States Department of Agriculture Forest Service
USGS – United States Geological Survey
UWRF – Utah’s Wildlife and River Festival
UWRFC – Utah’s Wildlife and River Festival Committee

GOAL I

“We will work to educate, inform and promote the advantages and opportunities of life in Daggett County.”

Introduction:

Daggett County is one of Utah’s best kept secrets. Many Utah residents could not tell you where Manila, Dutch John or Daggett County are even generally located. Fortunately “Flaming Gorge” has a little better name recognition, but many still are not sure where its located. We would like to see name recognition increase and have people return to this area in future years.

Our rural location and lack of local newspaper, radio and television media make it difficult for the County to educate residents and businesses regarding information and opportunities that may be beneficial.

Action Plan Items:

- 1. We will develop and improve business and area promotion with materials specific to Daggett County.**
 - A. We will identify what additional promotional materials are needed to promote the County and economic development for all areas of the county.
 - B. We will work to develop business relocation packets and construction packets detailing important information for businesses interested in relocating to or building in Daggett County.
 - C. Develop additional area activities and events to educate people about the opportunities available in our area.

- 2. We will work to educate and inform County residents, landowners and businesses of opportunities and concerns.**
 - A. Continue the monthly Daggett County Newsletter and encourage involvement of entities other than the County.
 - B. Continue to develop the Daggett County website as an up-to-date source of information for residents and visitors.
 - C. Develop a new Flaming Gorge Area Chamber of Commerce website listing County Activities and County Businesses.
 - D. Continue Public meetings to keep residents informed of all aspects of County decision making and the effects of those decisions.

3. Study costs, procedures and ramifications of changing the County name from Daggett County to Flaming Gorge County

- A. Identify Counties that have changed their names and get input from those involved in that process, if possible.
- B. Identify all costs associated with changing the County name.
- C. Identify the concerns of residents, businesses, and government officials both inside and outside of Daggett County.

GOAL I - Item 1A and 1B: Promotion Planning Sheet

Goals (Specific, Measurable and Realistic): Work to educate, inform, and promote the advantages and opportunities of life in Daggett County by 1) increasing interest in visiting Daggett County, 2) increase interest in living/working in Daggett County, 3) Develop interest & incentives for businesses to be established or expanded, 4) Create reasons/incentives for our youth to remain in the area, 5) Support businesses that will bring families into the area.

Benefits: 1) Increased Spending and Tax Revenue, 2) Tax base would be expanded and infrastructure improved, 3) New and more jobs/careers would be available, 4) would establish new permanent residents and retain existing residents.

We will know we are successful when . . . 1) One new business relocates or opens for business, 2) We need more teachers in our schools, 3) building permits/business licenses increase on a regular basis.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Continue "Adventure Next Door" Promo	Chamber	On-going	
2. Complete Chamber of Commerce Website	Chamber	06-01-04	
3. Develop a Daggett County information packet complete w/demographics and other information, etc.	County	06-30-04	
4. Consult w/"Expert" Economic Planners	County/Chamber	09/01/04	
5. Establish contacts w/news media	County/Chamber	09/01/04	
6. Develop links with the Town, County, Board, Chamber, State and Federal Agencies to involve the news media in getting the word out.	EDB	09/01/04	
7. Coordinate with other Counties on color promotion and development of separate pullout section for Daggett County.	Chamber	12/31/04	
8. Develop a plan to provide incentives for business to expand or locate here.	County	12/31/04	
9. Take advantage of rural status, create hub zones, enterprise zones and investigate tax credits, and other incentives, etc.	County	12/31/04	

Possible Obstacles

Lack of Funds
Lack of Manpower/Time effort

Possible Solutions

Find funding to support these efforts
Create incentives to encourage donated time and

Methods of tracking progress: Monthly reporting of progress at monthly meetings.

Is this project worth the costs? The Board sees this project as being worth the Time, Effort & Money.

GOAL I – Item 1C: Events and Attractions Development Project

Goals (Specific, Measurable and Realistic): 1) Involve the County and local businesses in the successful development and promotion of the 1st Annual Wildlife and Rivers Festival in June of 2004. 2) Develop one new event or attraction to take place within Daggett County during calendar year 2004 to be held in late 2004 or early 2005.

Benefits: The County would see the benefits of greater tourist visitation, increased community involvement and a long term good impression of the area.

We will know we are successful when . . . the Wildlife and Rivers Festival has been planned and completed and another Daggett County event is successfully planned and executed.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Continue planning process for Wildlife & Rivers	FGCC/		
2. Festival in June 2004.	Exec. Asst	02/29/04	06/13/04
3. Plan activities specific to Daggett County.	Manila, DJ	02/29/04	06/13/04
4. Advertise the events and activities scheduled	Committee	04/30/04	06/13/04
5. Continue to plan and prepare for Festival	UWRF Committee	04/30/04	06/13/04
6. Staff all planned activities & locations	Committee	05/31/04	06/13/04
7. Purchase needed supplies for Festival	Committee	06/30/04	06/13/04
8. Begin Preparation for next year's festival	EDB/DC	06/30/04	
9. Select next activity or event to pursue.	County/EDB	07/31/04	
10. Plan and Promote the next event	EDB/DC	12/31/04	

Possible Obstacles

Not enough time to prepare for the activities.
 Not enough volunteers.
 People and businesses are too busy to help.
 Not enough people will attend

Possible Solutions

Begin immediately
 Outreach to groups to find volunteers
 Proceed to find facts not to promote idea
 Advertise and talk it up as much as possible

Methods of tracking progress: Weekly meetings are held in Vernal for the UWRF Committee and any interested parties. This will also be discussed at monthly County meetings, monthly Chamber meetings and Economic Development Board meetings. The Commission Assistant will work to keep all of these parties informed and actively involved.

Is this project worth the costs? The Wildlife and Rivers Festival has a grant from the Scenic Byway that will help with many of the costs, but it will also require some time and resources from the counties, the chambers and residents of the area. This Festival is a perfect opportunity to showcase the beautiful aspects of our area and try to encourage people to visit more often.

The additional activity will probably be more time consuming than costly, but this is hard to determine until the actual event is selected.

GOAL I - Item 2A-2D: County Promotion Planning Sheet

Goals (Specific, Measurable and Realistic): We will work to educate, and inform County Residents, landowners and businesses of opportunities and concerns.

Benefits: The local citizens, landowners and businesses will be better informed about opportunities and the concerns and operations of local government. This will allow a greater voice and participation of the people in the governmental processes.

We will know we are successful when

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Continue monthly County Newsletter and encourage participation from all government agencies including the Town of Manila	County	On-going	
2. Analyze current County website to determine information needed that is not currently available.	County	08/30/04	
3. Meet w/web designer to determine best way to add new material.	County	08/30/04	
4. Work with the Chamber of Commerce to ensure that their new website is completed.	County/Chamber	10/31/04	
5. Advertise in advance and hold public meetings to ensure that residents, landowners and businesses can be involved in governmental processes.	County	on-going	

Possible Obstacles

Lack of Funds
 Lack of Manpower/Time
 Lack of involvement of other agencies and entities

Possible Solutions

Look for grants to fund these initiatives
 Involve volunteers in printing and mailing
 Send monthly reminders of print dates

Methods of tracking progress: Discuss newsletter and websites at least every other month at Economic Development Board Meetings.

Is this project worth the costs? The Board sees this project as being worth the Time, Effort & Money and encourages the County to continue their efforts to keep everyone informed.

GOAL I – Items 3A-3C: County Name Change Research Project

Goals (Specific, Measurable and Realistic): To determine the facts concerning the costs, benefits, and processes involved with the possibility of changing the county name from Daggett County to Flaming Gorge County by the Board’s August meeting.

Benefits: Changing the County name could help to educate and inform people from outside the area as to the location of our county and to provide the county and businesses with a new way to market their location.

We will know we are successful when . . . we have the information necessary for county residents to decide if changing the county name would be a good move for Daggett County.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Find History of Daggett County, reasons for name, separation from Uintah County & info about the School district name change.	EDB-Gretchen	07/31/04	
2. Determine legal procedures required to change the name of the county.	EDB-Jerry	07/31/04	
3. Research if other counties outside of Utah have done this and determine how, why and what the benefits were.	EDB-Jerry	07/31/04	
4. Determine the actual advantages to the change.	EDB-Deloy	07/31/04	
5. Determine all costs related to changing the County name.	EDB-Deloy	07/31/04	
6. Determine the process of assessing the desires of County residents.	EDB-Keri	07/31/04	
7. Determine how the proposed change would affect property recordings.	EDB-Keri	07/31/04	
8. Determine if it is feasible to pursue changing the County name.	EDB/Chamber	08/30/04	

Possible Obstacles

Not enough time to complete the research.
 Difficulty in quantifying benefits
 Public sentiment against even considering idea

Possible Solutions

Begin immediately
 Do the research
 Proceed to find facts not to promote idea

Methods of tracking progress: Each committee member will prepare a brief progress report for monthly meetings. “No Report” is unacceptable as there should be some new piece of information to report each month.

Is this project worth the costs? The main cost for this project as outlined is the time spent to do the research. Therefore the Board sees this project as being worth the Time, Effort & Money.

GOAL II

“We will enhance the infrastructure and environment to enable businesses to develop and succeed.”

Introduction:

Daggett County development is hampered by a lack of water and sewer infrastructure. The only area that currently has adequate infrastructure is the Town of Manila. Areas near but outside of Manila are sometimes afflicted with poor drainage for septic systems. The Town of Dutch John has water and sewer, but needs to upgrade their systems, while the Taylor Flat area has lots that are currently undevelopable due to a moratorium placed on septic system development by the Health Department. Natural gas is available in most of Dutch John, but not throughout, while other areas of the County are reliant on propane or electric for heat. This has a dampening effect on business expansion and growth.

Daggett County is also affected by the seasonal nature of the tourism and agricultural businesses in our area. The unpredictable weather in the spring and fall seasons make it difficult to boost the tourism industry, so other options need to be investigated. More year round jobs are needed to keep residents gainfully employed and supporting the local businesses.

Cleaning up the area and improving the visual appeal of the communities within the County would also help residents take pride in the area and improve the appeal for visitors to the area.

Action Steps:

- 1. Improve the utility infrastructure capacity throughout the County.**
 - A. Encourage the Town of Manila and Daggett County Water and Sewer District to reach an agreement to combine water and sewer service to the unincorporated areas in Daggett County.
 - B. Upgrade water and sewer for Dutch John to allow business expansion in the area.
 - C. Support the Town of Manila in its efforts to expand the Landfill.
 - D. Analyze the cost and benefits of the options available for water and sewer development for the Taylor Flat area.
 - E. Investigate the viability of bringing natural gas to the west side of the County.

- 2. Investigate ways that the county can encourage expansion of current businesses and the development of new businesses.**
 - A. Develop more activities, especially off-season activities, that will draw visitors into the local area.
 - B. Set up Enterprise Zones within the County including the Town of Manila.
 - C. Investigate Hub Zones and their draw for AA companies.
 - D. Investigate Manufacturing Tax Credits and other types of incentives to help current businesses expand and to bring in new businesses, especially those that will operate year round.
 - E. Work with the Chamber of Commerce to develop business training opportunities.
 - F. Continue work to bring a bank or credit union into Daggett County.
- 3. Develop other County infrastructure like parks, airports, shooting ranges, etc.**
 - A. Coordinate with the Daggett School District and the Parent, Teacher, Student Organization (PTSO) to improve park areas and update playground equipment.
 - B. Continue efforts for the development of a park in the Dutch John area.
 - C. Cooperate with the Forest Service to rebuild the Rifle Range outside of Dutch John which was destroyed during the Mustang Fire.
 - D. Develop a plan for improvement of the local airports to encourage more visitors to fly into our area.
 - E. Construct a building or other facility able to accommodate indoor activities such as rodeo, motorcross, sports tournaments, expos and conventions, etc.
- 4. Work with the Town of Manila, the County Road Department, the State of Utah and the Federal Government to develop and improve the roads in the area.**
 - A. Work with the Town of Manila and State to find ways to improve the roads within the Town's boundaries.
 - B. Work with State and Federal agencies to continue work towards the paving of Brown's Park Road.

5. Clean up the County and give the communities a face lift, including adding curbs and gutters and improving community entrances within the County.

- A. Develop a long range plan for making desired improvements within the Town of Manila and include in their General Plan.
- B. Look at Dutch John needs and make sure these needs are addressed in the General Plan.
- C. Use the Community Clean-up each spring to continue to improve the visual appeal of all areas of the county.

6. Continue to Develop Affordable Housing within the County.

- A. Revise and update the Affordable Housing Plan.
- B. Get the Self-Help program in Manila off the ground.
- C. Prepare for a self-help program in Dutch John.
- D. Investigate Multi-family housing opportunities for Daggett County including the Town of Manila.

GOAL II - Item 1A: West Daggett Water and Sewer System

Goals (Specific, Measurable and Realistic): Create a tool that will assure all planning and zoning issues are communicated between the Town of Manila and Daggett County with the intent of benefiting each organization and the entire community. (Includes creation of and altering of all ordinances and the General Plan).

Benefits: Improving and developing the resources will allow additional residences and new businesses to hook into the infrastructure which will allow for moderate expansion in area around Manila, which will benefit the local businesses and increase the tax base.

We will know we are successful when . . . The Daggett County Water and Sewer District reach an agreement to allow the combining of water and sewer facilities.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Work with consultant to formulate agreement between Water & Sewer District and Town	DC/Town/DCWS	9/1/04	
2. Work to reduce District Debt to bring water rates closer to Town water rates.	DCWS/DC	11/1/04	
3. Combine Water Systems, connections, chlorination, storage and etc.	DC/Town/DCWS	5/1/05	
4. Hook the Jail sewer system into the Town of Manila sewer system and provide sewer service to residences along Hwy 43 from jail to town & along Bennion Lane.	DC/Town/DCWS Utah Depart. of Environ. Quality/CIB	9/30/04	
5. Systematically provide sewer service to other areas in the West Side of Daggett County.	Town/DCWS	12/31/08	

Possible Obstacles

Forming an agreement acceptable to all parties

Funding

Possible Solutions

Lt. Gov McKeachnie is working with both sides to reach this agreement.

Project may have to wait until money becomes available

Methods of tracking progress: Commissioners, Town and Water District to keep the Board informed of progress and anything that the Board could do to help the process along.

Is this project worth the costs? The Board sees this project as essential to improve the ability to promote the growth, development and continued economic viability of the area.

GOAL II - Item 1B: Dutch John Water and Sewer Upgrade

Goals (Specific, Measurable and Realistic): Upgrade water and sewer for Dutch John to allow business expansion in the area.

Benefits: Improving and developing the water and sewer resources will allow additional residences and new businesses to hook into the infrastructure which will allow for moderate expansion in the Dutch John area, which will benefit the local businesses and increase the County’s tax base.

We will know we are successful when . . . The water and sewer facilities are up to code and ready for new hookups.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Finish Paperwork for EPA Grant	Daggett County	7/1/04	
2. Find \$500,000 matching money from Bureau of Reclamation or other money from Senator Bennett	Daggett County	9/30/04	
3. Complete the water and sewer system engineering	Daggett County	12/31/05	
4. Construct the water lines and the 2 nd stage of the Sewer Treatment	Daggett County DJ Public Works	12/31/06	

Possible Obstacles

Funding may require taking money from Dutch John Savings

Possible Solutions

Find additional grants and monies to help defray the cost.

Methods of tracking progress: Commissioners can keep the board posted on the progress of this project.

Is this project worth the costs? The Board sees this project as essential to improve the ability to promote the growth, development and long term economic viability of the community of Dutch John.

GOAL II - Item 1C: Expansion of Manila Landfill

Goals (Specific, Measurable and Realistic): Support the Town of Manila in its efforts to expand the Landfill.

Benefits: Developing the landfill will allow for growth without overwhelming the area currently under use. It would also benefit the Town’s economy, as some local waste is currently shipped elsewhere to keep the current landfill from filling too quickly.

We will know we are successful when . . . Expansion of the Landfill or another alternative is possible.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Examine Alternatives	Town/USFS	3/31/05	
2. Choose best alternative	Town/USFS	4/30/05	
3. Find funding to complete this alternative	Town of Manila	8/30/05	
4. Complete the landfill expansion	Town	12/31/06	

Possible Obstacles

Forest Service unwilling to trade land
Land for trading too expensive

Possible Solutions

Look at other options
Find additional sources of funding

Methods of tracking progress: The Town council or Mayor can report to the Board occasionally and let the Board know what it can do to help the process along.

Is this project worth the costs? The Board sees this project as essential to improve the long term growth and development within Daggett County.

GOAL II - Item 1D: Taylor Flat Water and Sewer

Goals (Specific, Measurable and Realistic): Analyze the cost and benefits of the options available for water and sewer development for the Taylor Flat area.

Benefits: Currently many lots are sitting empty due to past need of having six (6) lots before a septic system and well placement would be considered. TriCounty Health has placed a moratorium on any new development, so the undeveloped lots are just sitting. Finding some solution to this would enable people to build which would develop the tax base and allow further development of the area.

We will know we are successful when . . . the moratorium has been lifted and people are able to obtain permits for well and septic systems in the Taylor Flat Area.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Meet with TriCounty Health to examine options	Commissioners/TCH	6/30/04	
2. Meet with property owners and explain options, including the costs of those options	Commissioners/Owners	8/31/04	
3. Receive input from the property owners.	“	9/30/04	
4. Make a decision and then educate owners as to how that decision will affect their property.	Commissioners/TCH	10/31/04	

Possible Obstacles

Lack of funds to put in a water & sewer system for the whole area.
 Owner’s may not be willing or able to pay the cost of putting in area wide systems, especially those that have already installed swells & septic systems.
 Getting the property owners together will be difficult.

Possible Solutions

Putting in one system might alleviate part of the need for the other system.
 Try to find grant money to help with the engineering and construction costs.
 Send out mailings, make phone calls.

Methods of tracking progress: Receive update from the Commissioners at least every other month on the current progress of this project.

Is this project worth the costs? The option selected will make a difference whether or not anything can be done to help these landowners. Many options will probably be ruled out due to their high expense. The most desirable option of developing water and sewer facilities may be too costly to construct and difficult to maintain.

GOAL II - Item 1E: Natural Gas for the Manila Area

Goals (Specific, Measurable and Realistic): Investigate the viability of bringing natural gas to the west side of Daggett County.

Benefits: Having Natural Gas available on the west side of Daggett County would enable larger businesses to open that might otherwise be reluctant to rely on propane for heat and hot water. Residents would be able to make 12 monthly payments instead of few huge propane payments in the middle of the winter.

We will know we are successful when . . . when we have identified and analyzed the steps needed to be taken and the costs involved, so we are ready when the opportunity arises.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Communicate with Questar and see what it would take to bring service to the west side of Daggett County	Town/EDB	11/30/04	
2. Check options for funding a project of this scope	Town/EDB	12/31/04	
3. Work with potential new businesses to bring Natural Gas to this area.	Town/EDB Daggett County	12/31/05+	

Possible Obstacles
Project is very expensive

Possible Solutions
Find Additional sources of funding.

Methods of tracking progress: Receive updates from the Town and any others involved as they are available.

Is this project worth the costs? It is assumed that currently this would be too expensive a proposition for the limited population and small number of businesses in the area. There may be options out there that we are not aware of that would make this project possible. It only costs the time to ask some more questions and do some additional research. This research should be done, so that if something changes in the local economy this could be a possibility.

**GOAL II - Item 2A: Develop More Off-Season Activities
(See also: Goal I – Item 1C)**

Goals (Specific, Measurable and Realistic): Develop more off season activities to enable businesses to stay open throughout the year.

Benefits: Increasing the number of off season activities and thus the number of off season visitors would increase the number of full-time year round jobs, which would help improve: school enrollment, the general economy and the local tax base. Greater business in local businesses would make it more convenient and economical for residents to put more into the local economy.

We will know we are successful when . . . we have formulated a work group that meets regularly and is successful in adding two new off season activities each year.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Form a working group including representatives from the Town of Manila and Chamber to make it happen!	DC/Town/FGCC EDB-Jerry	6/30/04 6/30/04	
2. Educate residents and work group members.	EDB-Jerry	8/30/04	
3. Investigate what other areas do during their off seasons.	EDB Work Group	8/30/04	
4. Brainstorm ideas and record them all.	EDB Work Group	8/30/04	
5. Work to make them happen!	EDB Work Group	4/30/05	

Possible Obstacles

Lack of Manpower/Time/Commitment
Lack of control over the weather.

Possible Solutions

Some form of compensation for those involved.
Hope for well timed weather!

Methods of tracking progress: Report progress to entire Board and the Commission on a monthly basis.

Is this project worth the costs? If it is pursued, it will be!

GOAL II - Item 2B: Develop Enterprise Zones

Goals (Specific, Measurable and Realistic): Set up Enterprise Zones within the County, including within the Town of Manila.

Benefits: Non-retail and non-agricultural businesses can get tax credits for locating within Enterprise Zones or for expanding within Enterprise Zones.

We will know we are successful when . . . we have successfully completed the application for the Town of Manila and Daggett County to have state approved Enterprise Zones.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Let businesses know of this opportunity and get their input and feedback.	DC/Town/FGCC	9/30/04	
2. Complete the application & turn into the State of Utah	DCC/Exec. Asst.	11/30/04	
3. Educate Business owners of how to take advantage of the tax credits associated with this program	DC/Town/FGCC	4/15/05	

Possible Obstacles

Lack of time

Possible Solutions

Make it a priority and get it done!

Methods of tracking progress: Report progress to entire Board on a monthly basis.

Is this project worth the costs? No cost except time, so it is well worth the effort to get this in place.

GOAL II - Item 2C & 2D: Develop Business Incentives

Goals (Specific, Measurable and Realistic): Find other incentives that will help existing businesses expand or bring new businesses into the area.

Benefits: Additional jobs and increased tax benefits would occur if local businesses expanded or new businesses moved into the area.

We will know we are successful when . . . we have a variety of incentives to help local businesses or to entice new businesses into the area.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Research to find information about creating Hub Zones.	EDB	9/30/04	
2. Investigate Manufacturing Tax Credits	EDB	11/30/04	
3. Complete the Enterprise Zone application process	EDB/Town	12/31/04	
4. Research other incentives that could be offered	EDB	12/31/04	
5. Get the appropriate incentives in place to expand business	EDB	4/15/05	

Possible Obstacles

Lack of time/manpower

Possible Solutions

Each Board member takes one type of incentive

Methods of tracking progress: Report progress to entire Board on a regular basis.

Is this project worth the costs? No cost except time, so it is well worth the effort to get incentives set up.

GOAL II – Item 2E: Business Training Development Project

Goals (Specific, Measurable and Realistic): To provide business training opportunities for business owners and staff and those interested in going into business for themselves.

Benefits: Business Training courses will lead to better productivity within the businesses and therefore higher profitability. Better trained staff will help a business be more productive. Those interested in starting a business will be better prepared and will have some of the knowledge needed to make wise decisions that will help their business survive and thrive.

We will know we are successful when . . . we have scheduled and completed one business training during 2004 and one during 2005.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Determine dates and location of trainings	EDB/FGCC	6/30/04	
2. Determine 2004 training course to be offered.	EDB/FGCC	7/30/04	
3. Determine speakers and/or presenters	EDB/FGCC	8/31/04	
4. Prepare registration materials, advertisements and mailings	EDB/FGCC	9/30/04	
5. Hold the 2004 training event	EDB/FGCC	11/30/04	
6. Determine 2005 training course to be offered.	EDB/FGCC	10/31/04	
7. Determine speakers and/or presenters	EDB/FGCC	3/31/05	
8. Determine dates and location of trainings	EDB/FGCC	6/30/05	
9. Hold the 2005 training event	EDB/FGCC	11/30/05	

Possible Obstacles

Not enough interest from local businesses

 Difficult to get the word out to everyone
 May be too expensive to secure desired trainers

Possible Solutions

Talk it up and work with businesses
 Survey to see what's needed & desired
 Use a variety of ads and direct contact
 Find additional funding and sponsors

Methods of tracking progress: Discuss in monthly Economic Development Board and Chamber meetings.

Is this project worth the costs? Yes, this does not have to be a huge, expensive training to bring new ideas and ways of doing business that will benefit the business owners and the residents of Daggett County.

GOAL II – Item 2F: Local Bank or Credit Union

Goals (Specific, Measurable and Realistic): Continue working to bring a bank or credit union into Daggett County.

Benefits: Local residents and businesses will not have to travel to town to do their banking, which will help with keeping more money in the local area.

We will know we are successful when . . . we have obtained at least a branch of a bank or credit union.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Approach Credit Unions about Daggett County	EDB/FGCC	1/30/04	4/30/04
2. Approach Banks about serving Daggett County	DC/EDB/FGCC	6/30/04	
3. Survey residents and businesses about needs & desires	EDB/FGCC	8/30/04	
4. Mail Survey results to banks and credit unions	EDB/FGCC	9/30/04	
5. Investigate costs and procedures for starting a local credit union	EDB/FGCC	5/31/05	

Possible Obstacles

Area too small to support a bank or credit union
Local Funds are already within banking system

Possible Solutions

Look at number of visitors and second homeowners
Start our own local credit union and pull money out of banks/credit unions that won't service the area.

Methods of tracking progress: Discuss in monthly Economic Development Board and Chamber meetings.

Is this project worth the costs? The benefit of having local money stay within the county and help our community is important.

GOAL II - Item 3A: Park and Playground Updates

Goals (Specific, Measurable and Realistic): Coordinate with the Daggett School District and the Parent, Teacher, Student Organization (PTSO) to improve park areas and update playground equipment.

Benefits: Updating the equipment would benefit the community members and visitors who enjoy using the parks and playgrounds by providing equipment that would be safer and more enjoyable.

We will know we are successful when . . . The playgrounds have been evaluated for safety and any unsafe equipment is replaced and new equipment is added to increase the enjoyment of those who frequent the parks and playgrounds.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Assess the current status of all playgrounds and parks.	DSD/PTSO/DC/Town	7/31/04	
2. Develop plans for park improvements	DSD/PTSO/DC/Town	12/31/04	
3. Find Funding for desired improvements	DC/DSD/PTSO	5/31/05	
4. Construct and put in place park and playground improvements	DSD/PTSO/DC/Town	9/30/05	

Possible Obstacles

Lack of Resources and physical labor to construct the desired Adequate Funding grant cycles

Possible Solutions

Finances to do the planning and people to give input structures
Project may have to be delayed due to money and

Methods of tracking progress: All agencies will need to work together to pool resources, which will require regular reporting at each agencies meetings.

Is this project worth the costs? The cost of this project, which is actually a series of many projects, has yet to be determined, so it is difficult to determine if it is worth it. There seems to be community support, which is crucial to see these projects move forward. The Economic Development Board sees this project as worth pursuing.

GOAL II - Item 3B: Dutch John Park

Goals (Specific, Measurable and Realistic): Continue Efforts to develop a park in the Dutch John area.

Benefits: The area would benefit from having a park with a pavilion and play areas for residents and visitors.

We will know we are successful when . . . the park is finished and people are using it regularly.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Investigate possible use of school property for a community park in Dutch John.	DSD/DJAC/DC	4/30/04	4/30/04
2. Develop & approve MOU for use of School Property	DSD/DJAC/DC	6/30/04	
3. Develop plans for the Park	DSD/DJAC/DC	8/30/04	
4. Find Funding for desired improvements	DC/DSD/PTSO	3/31/05	
5. Construct park	DSD/PTSO/DC/Town	6/30/05	

Possible Obstacles

Lack of Community Support
Lack of Adequate Funding

Possible Solutions

Talk it up and show benefits of having a nice park.
Project may have to be delayed due to grant cycles.

Methods of tracking progress: All agencies will need to work together to pool resources, which will require regular reporting at agency meetings.

Is this project worth the costs? If people will use the park, it will be a benefit to the community.

GOAL II - Item 3C: Dutch John Rifle Range

Goals (Specific, Measurable and Realistic): Cooperate with the Forest Service to rebuild the Dutch John Rifle Range, which was destroyed during the Mustang Fire.

Benefits: Residents and visitors would enjoy having a place to practice their shooting skills.

We will know we are successful when . . . the rifle range is finished and people are using it regularly.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Finalize agreement with Forest Service for Rifle Range	USFS/DJAC/DC	7/31/04	
2. Develop plans for the Rifle Range	USFS/DJAC/DC	6/30/04	
3. Find Funding for the facilities at the Rifle Range	USFS/DJAC/DC	8/30/04	
4. Get volunteers mobilized to construct facilities	USFS/DJAC/DC	10/31/05	

Possible Obstacles

Lack of Community Support
Lack of Adequate Funding

Possible Solutions

Talk it up and phone people to get them committed.
Project may have to be delayed due to grant cycles.

Methods of tracking progress: All agencies will need to work together to pool resources, which will require regular reporting at agency meetings.

Is this project worth the costs? Costs should be minimal, so this will be a nice addition to the area.

GOAL II - Item 3D: Airport Improvements

Goals (Specific, Measurable and Realistic): Develop a plan for improvement of the local airports to encourage more visitors to fly into our area.

Benefits: Improved facilities would encourage more people to visit the area and maybe even want to stay.

We will know we are successful when . . . the rifle range is finished and people are using it regularly.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Investigate opportunities to improve airport facilities	DC	10/31/04	
2. Develop plans for improvements	DC	12/31/04	
3. Begin Construction	DC	3/31/05	
4. Complete Construction	DC	10/31/05	

Possible Obstacles

Finding time to get the plans drawn up

There is funding available but amounts are not definite

Possible Solutions

Make it a priority and do it or push back schedule

Get application in and finalize the amounts.

Methods of tracking progress: Commissioner Reed to report to Economic Development every other month.

Is this project worth the costs? There is a match required for any grant money received. Despite this requirement the cost is still worth the benefits received.

GOAL II - Item 3E: Indoor Activity Space

Goals (Specific, Measurable and Realistic): Construct a building or other facility able to accommodate indoor activities such as rodeo, motorcross, sports tournaments, expos and conventions, etc.

Benefits: Increase winter activities for residents of Daggett County as well as increasing opportunities to bring in visitors for off season activities.

We will know we are successful when . . . The facility is complete and people are using it.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Determine size and amenities of facility.	EDB/DC/Town	12/31/04	
2. Determine possible locations for the facility.	EDB/DC/Town	3/31/05	
3. Find funding for land acquisition and construction.	EDB/DC/Town	12/31/05	
4. Acquire land needed	EDB/DC/Town	5/31/05	
5. Construct facility	EDB/DC/Town	9/30/06	
6. Schedule events and activities to keep the facility busy	EDB/DC/Town	9/30/06	

Possible Obstacles

Finding land that would be suitable may be difficult.
Adequate Funding

Possible Solutions

Find and purchase the land.
This will be a very expensive project that will require funding from various sources and may take longer to acquire than outlined above.

Methods of tracking progress: Regular reporting at Economic Development Board Meetings

Is this project worth the costs? This is an expensive project that will take time to develop. It will benefit the Community and the local economy by opening opportunities not currently available. If outside funding cannot be obtained for this project it will not be feasible.

GOAL II-Item 4A: Improve Roads in and around Manila

Goals (Specific, Measurable and Realistic): Work with the Town of Manila and State to find ways to improve the roads in and around the Town of Manila.

Benefits: Many roads in and around Manila have not been maintained due to the anticipated completion of the Town’s Water Project. As this project draws to a close, there is a need to upgrade the roads and add curbs and sidewalks to make the areas safer and smoother for visitors and residents.

We will know we are successful when . . . the first portion of the roads have been repaved or improved in other ways.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Identify ways County can help w/roads in Town	DC/Town	11/30/04	
2. Complete survey of Town & County roads needing improvement	Town/UDOT/DC	11/30/04	
3. Find Funding to complete at least some of the roads	Town/UDOT/DC	3/31/05	
4. Complete Phase I of local Road Improvement	Town/UDOT/DC	10/31/05	
5. Plan Phase II of local Road Improvement	Town/UDOT/DC	1/31/06	
6. Find funding for Phase II of local Road Improvement	Town/UDOT/DC	5/31/06	
7. Complete Phase II of local Road Improvement	Town/UDOT/DC	10/31/06	

Possible Obstacles

Funding
County Roads, so other funding will be needed.

Possible Solutions

County Road Department Money is specifically for

Methods of tracking progress: Receive update from Town and/or County Road Department at least every other month on the current progress of this project.

Is this project worth the costs? The Board sees this as an important project!

GOAL II-Item 4B: Brown's Park Road Paving

Goals (Specific, Measurable and Realistic): Complete the paving of the Utah portion of Brown's Park Road. This road project is divided up into several stages that will still take many years to complete.

Benefits: The completion of this project would allow for easier and safer use of the Brown's Park area for ranching, recreation and sight seeing.

We will know we are successful when . . . At least one additional portion of this road is paved.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Complete preliminary review of the Draft	UDOT/Civil Science		
2. Environmental Impact Statement (EIS).	Daggett County/BLM	6/30/04	
3. Print Draft EIS and hold Public Hearings	“	8/31/04	
4. Review and publish comments and results	“	10/31/04	
5. Prepare and review Final EIS	“	01/31/05	
6. Issue Record of Decision	BLM	04/30/05	
7. Begin Bidding process for Construction and paving	Daggett County	06/01/05	
8. Complete Phase I of construction and paving.	Daggett County	12/31/05	

Possible Obstacles

BLM & Federal Road Department restrictions/questions

Lack of Funds

Possible Solutions

Work with Federal and State agencies to resolve questions and conflicts
Find additional funding sources

Methods of tracking progress: Receive update from Road Department or Commissioners at least every other month on the current progress of this project.

Is this project worth the costs? Although this is a very expensive and time consuming project, the Board sees this project as being worth the Time, Effort & Money.

**GOAL II - Item 5A-5C: County Face Lift Planning Sheet
Daggett County 2004 Action Plan**

Goals (Specific, Measurable and Realistic): Work to increase the curb appeal of the County by cleaning up trashy and unsightly areas, putting in curbs and gutters in residential areas and improving the gateways to the area.

Benefits: A more cleaned up and cared for look in the residential and business areas would encourage tourists to visit, stay longer and spend more money. Curbs and gutters would improve safety and benefit everyone. The old fashioned entries are increasing in popularity and could contribute to the overall atmosphere of the residential and business areas.

We will know we are successful when . . . the Towns and County look good and we can feel good about what we see.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Work to plant trees in Dutch John area	DJAC/County	04/30/04	04/30/04
2. Plan and complete Community Clean-up Day	Town & DC	5/22/04	5/22/04
3. Write Grant for Curbs and Gutters	Town/DC/EDB	12/31/04	
4. Plan, prepare, advertise 2005 annual clean-up	Town/DC/EDB	4/30/05	
5. Hold Community Clean-up Day with heavy participation	All Entities	5/31/05	
6. Work Contract written & executed for curbs & gutters	Town/DC/EDB	5/31/05	
7. Write Grant(s) for Community Gateway enhancement	Town/DC/EDB	12/31/05	

Possible Obstacles

Lack of funds

Getting needed volunteers

Possible Solutions

Write grants, seek donations and get community volunteers

publicize in advance and develop a phone tree

Methods of tracking progress: Monitor the look and feel of the residential and business areas of the county!

Is this project worth the costs? This project is worth the time effort and money.

GOAL II – Item 6A-6D: Continuation of Affordable Housing Programs

Goals (Specific, Measurable and Realistic): To finish the Self-Help housing program and develop other affordable housing within the County by the end of 2005.

Benefits: There is currently very little rental property available within Daggett County, which hampers business expansion and affects the quality of life of current workers/families in the area.

We will know we are successful when . . . we have at least two new homes available for low to moderate income people or families by the end of 2005.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Work to get applicants signed up and approved for the Self-Help Housing program.	County/UBAOG	Apr '04	
2. Identify locations for Multi-family housing	County	June '04	
3. Work with UBATC to develop training programs	County	June '04	
4. Find funding for housing projects	County	July '04	
5. Identify possible projects for 2006	County	Oct. '04	
6. Apply for funding	County	Dec '04	
7. Begin Construction of additional units	County	April '05	
8. Complete Construction	County	Dec '05	

Possible Obstacles

- 1) Finding interested & qualified people to build through the Self-Help program.
- 2) Finding appropriate new locations
- 3) Finding necessary funding

Possible Solutions

- 1) Work with UBAOG and residents to identify those who are eligible and interested in the Self-Help program
- 2) Work with Town and County to identify future housing project locations
- 3) Keep on top of grant opportunities and make sure to have everything ready by the required deadlines.

Methods of tracking progress: Commissioners discuss progress during Commission Workshops and keep the Economic Development Board informed.

Is this project worth the costs? Most Definitely

GOAL III

“We will capitalize on our area’s uniqueness to develop growth and diversification of business opportunities and facilities.”

Introduction:

Daggett County is a beautiful area that benefits from a wide variety of natural resources. We need to look at the opportunities to take advantage of these hidden jewels.

Action Steps:

- 1. Analyze opportunities to develop and promote OHV and ATV trail development.**
 - A. Coordinate with federal and state agencies and private landowners to develop trails that would allow people to visit and enjoy the beauty of our area through participation in the OHV Working Group in Vernal.
 - B. Develop an OHV/ATV user group within Daggett County to voice their opinions and to learn from other similar groups.

- 2. Investigate businesses that can benefit from our rural location and proximity to public lands and the Flaming Gorge and then actively recruit these types of businesses.**
 - A. Develop a list of businesses that exist in rural areas like Daggett County.
 - B. Prepare relocation and informational packets to give to these types of businesses.

- 3. Support the addition of new and improved accommodations for visitors to the area.**
 - A. Encourage Town of Manila to continue efforts to bring in additional motels, cabins or other accommodations.
 - B. Open up more commercial land in Dutch John to allow for development of additional overnight lodging.

- 4. Produce or update County and Municipal General Plans.**
 - A. Evaluate current General Plans to make sure they are up to date and reflect activities that are a part of this Economic Development Action Plan.
 - B. Assist the Town of Manila in the Development of a General Plan.

GOAL III – Item 1A & 1B: ATV/OHV Trail Construction

Goals (Specific, Measurable and Realistic):

1. Work with the Forest Service
2. Have a trail around or near Lake Flaming Gorge
3. Connect Vernal and Manila with trails

Benefits:

1. Provide more year round activities for residents and visitors
2. Bring more money into the area
3. Provide trails that are well planned out – reduces people making their own trails
4. Connects Vernal and Manila

We will know we are successful when . . .

1. A complete trail system is finished, functional and attracting visitors.
2. People come and utilize local businesses.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Form a County Trail User group to help w/trails	DC/EDB	7/31/04	
2. Work with Forest Service Representative	John Campbell	ongoing	
3. Work through Chamber of Commerce	Chamber-Deloy	ongoing	
4. Identify other Trail User groups to help w/trails	EDB/TC	8/31/05	
5. Identify possible trail locations in mountains	EDB/USFS	9/30/05	
6. Identify possible trail location near lake	EDB/USFS/BLM	9/30/05	
7. Develop Transportation plan of what’s desired	TC/EDB/UDOT	11/30/04	
8. Talk w/Town about easement for accessibility	EDB/Town	3/31/05	
9. Find Grants to help with cost of trail construction/maint.	EDB/TC	5/31/05	

Possible Obstacles

Difficulty of getting new trails approved
 Environmental studies take a long time
 Tape” takes “staying power.”
 Cost of construction and maintenance of trails

Possible Solutions

Start now and we can have progress in a few years. This project is very do-able. It just Federal “Red
 Find funding from State and other trail organizations

Methods of tracking progress: Brief report for monthly meetings. Attend pertinent area meetings with Forest Service and other partners to keep informed and involved.

Is this project worth the costs? It could worth the cost provided that we get grants and volunteer help.

Note: This project requires working closely with the Forest Service. It is very possible.

GOAL III – Item 2A & 2B: Information Packets

Goals (Specific, Measurable and Realistic): Investigate businesses that can benefit from our rural location and proximity to public lands and the Flaming Gorge and then actively recruit these types of businesses.

Benefits: Additional businesses would bring in more people and increase the tax base. They would also provide more people interested in seeing the area develop.

We will know we are successful when . . . the investigation of possible businesses is completed and these types of businesses have been contacted about the benefits of expanding or relocating to Daggett County.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Develop a list of successful businesses in other rural areas	EDB	10/31/04	
2. Evaluate this list for potential in this area.	EDB	11/30/04	
3. Prepare packets of information	EDB	12/31/04	
4. Investigate how current businesses may incorporate some of these business ideas into their business plan	EDB	12/31/04	
5. Send packets out to potential businesses	EDB	3/31/05	

Possible Obstacles
Getting it done

Possible Solutions
Work on it a little every month.

Methods of tracking progress: Brief report for monthly meetings.

Is this project worth the costs? This is a method of getting the word out and showing that we are doing something constructive to develop the economy of the area. Even if we do not see any immediate business relocations or expansions it is still worth making the effort.

GOAL III – Item 3A & 3B: Increased Visitor Accommodations

Goals (Specific, Measurable and Realistic): Increase visitor accommodations within Daggett County.

Benefits: Increasing visitor accommodations would lead to more places for visitors to stay and spend their money, while increasing opportunities for the employment of local residents. Additional lodging would also allow for larger events than can currently be planned. Tax revenues for the County would also increase and allow for further development of recreational activities and facilities.

We will know we are successful when . . . we are able to increase the number of visitors staying in the county.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Study areas in the Town and County where additional accommodations could be constructed.	Town/ DC/EDB	12/31/04	
2. Write letters to potential businesses	Town/DC/EDB	3/31/05	
3. Work with Town and County to determine incentives	Town/DC/EDB	5/31/05	
4. Write Grants or find loans to help with costs	Town/DC/EDB	12/31/05	
5. Open up additional Commercial land for development in the Dutch John area.	Daggett County	12/31/05	

Possible Obstacles

No Water and Sewer outside of Town limits.
 Zoning regulations
 There may be a lack of suitable land.
 Lack of Interest from National or local hotel chains

Possible Solutions

Start now to get infrastructure in place.
 Change rules & simplify process to help it go.
 Develop incentives for land owners to sell.
 Show them the opportunities available here!

Methods of tracking progress: Have Town and County report on their efforts every two or three months.

Is this project worth the costs? The initial cost of developing overnight accommodations is quite high but would be borne by the developer. Completing this goal is as an extremely important step to help complete other economic and community development goals and activities.

GOAL III – Item 4A & 4B: County and Municipal General Plans

Goals (Specific, Measurable and Realistic): Evaluate current Daggett County and Dutch John Plans to determine needed updates and work with the Town of Manila to facilitate development of a General Plan.

Benefits: Updated Plans that are reviewed regularly would enable the government agencies to operate more efficiently and prioritize the important activities.

We will know we are successful when . . . all the plans have been updated or developed.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Evaluate current plans and see what updates are needed.	Town/DC/EDB	12/31/04	
2. Find funding to hire planners or expert help.	Town/DC/EDB	12/31/05	
3. Work with Town to develop their plan.	Town/DC/EDB	5/31/05	
4. Complete all plans	Town/DC/EDB	12/31/06	

Possible Obstacles

Time and manpower

Funding for expert help.

Possible Solutions

This is a long and time consuming process, so all entities need to be committed to see it completed.

There may be grants to help with this process.

Methods of tracking progress: Have Town and County report on their efforts every two or three months.

Is this project worth the costs? The biggest cost of this is the time and effort of government staff. If it is done right the effort to develop these general plans are worth the time and effort.

GOAL IV

“We will develop strong, cohesive relationships between governmental entities, local businesses and local and neighboring communities.”

Introduction:

Daggett County has limited resources available for Community Development activities, so those resources must be used wisely. Partnering is a useful way to stretch and enhance the use of these limited resources. When all entities work together it opens the door for additional funding opportunities and maximizes the use of each entities limited resources.

Action Steps:

- 1. Continue to work with the Town of Manila and Dutch John Advisory Committee to improve communication and collaborative efforts to benefit all citizens of Daggett County.**
 - A. Work together to upgrade and improve EMS Facilities, communications, response capabilities and recruitment of personnel for all areas of the County.
 - B. Work together with the Town of Manila and TriCounty Health to get the Flaming Gorge Urgent Care Center completed and staffed on a regular basis.
 - C. Coordinate with the Town of Manila and their Planning and Zoning Commission to streamline and coordinate Zoning within the county.

- 2. Collaborate with the Daggett School District to increase educational and recreational options for County residents.**
 - A. Continue efforts to collaborate with the Uintah Basin Technology College to provide programs for County residents.
 - B. Work together to provide afterschool, and evening educational and recreation programs for citizens of all ages.

- 3. Continue efforts to work with the U.S. Forest Service in a cooperative and meaningful way.**
 - A. Continue to develop interlocal agreements to work together to benefit both entities.
 - B. Investigate Stewardship Projects that will be beneficial to all parties involved.
 - C. Continue to pursue the development of a Forest Service/Chamber/County Information Center that will benefit all parties in promoting their activities and programs.
 - D. Work with the Public Lands Committee to keep abreast of Forest Service activities that will affect the County and its economy.

- E. Work with the Forest Service to help with beautification of all areas of the county and especially to help with replanting county areas burned in the Mustang Fire.
 - F. Continue collaborative efforts with the Forest Service and other agencies involved with the Scenic Byways Project.
- 4. Continue efforts to work with the Bureau of Land Management (BLM) in a cooperative and meaningful way.**
- A. Continue to develop interlocal agreements to work together to benefit both entities.
 - B. Investigate Stewardship Projects that will be beneficial to all parties involved.
 - C. Work with the Public Lands Committee to keep abreast of BLM activities that will affect the County, especially those that will affect the economy of the County.
- 5. Explore opportunities of working more closely with neighboring government agencies including but not limited to the Uintah Basin Association of Governments and the counties of Duchesne, Moffatt, Sweetwater and Uintah.**
- A. Continue positive cooperative acts like weed and pest control, public lands issue cooperation and expand to evaluate options for economic development.
 - B. Work with Sweetwater County, Wyoming and other agencies in the development and promotion of the All American Status for the Scenic Byway.
 - C. Promote UBAOG opportunities and programs beneficial to County residents, including but not limited to Affordable housing, housing rehabilitation, the Food Bank, HEAT, and etc.
 - D. Continue to work with the VISTA program to develop meaningful volunteer opportunities and willing volunteers.
- 6. Work closely with the Chamber of Commerce to promote the area and help existing businesses to work together to grow and expand.**
- A. Develop training opportunities for local businesses and those interested in starting or developing a business. (See Goal II – Item 2E on page 25 for more information)
 - B. Investigate forming a Community Development Corporation.

GOAL IV – Item 1A: New EMS Facility

Goals (Specific, Measurable and Realistic): Work together with the Town of Manila to upgrade and improve EMS Facilities, communications, response capabilities and recruitment of personnel for all areas of the County.

Benefits: When completed this project will allow the different entities to have a modern facility with showers, laundry equipment and a training/meeting room. Communications will be improved so that 911 will be able to record calls and communicate with the different agencies during an emergency. Smoother running organizations will be more effective at recruiting new members and volunteers. Combining these facilities will save maney

We will know we are successful when . . . the new facility is open, fully staffed and being used by the Daggett County EMT’s, the Manila Fire Department and the Search and Rescue.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Complete rough engineering for the new building	DC/Town	6/30/04	
2. Identify Costs of the project	DC/Town	6/30/04	
3. Put the Project out for Bid	DC/Town	6/30/04	
4. Find Funding for the Project	DC/Town/CIB	8/30/04	
5. Begin Construction	DC/Town	9/1/04	
6. Complete upgrade to communications backbone	DC/Town/LEPC	12/31/04	
7. Finish get addressing & GIS info for E-911	DC/Town/LEPC	3/31/05	
8. Complete Construction	DC/Town	3/31/05	
9. Develop plan to recruit and retain EMT & Fire personnel	DC/Town/LEPC	3/31/05	

Possible Obstacles

Lack of Funds

Possible Solutions

Find grants and other funding

Methods of tracking progress: Monthly reporting of progress at Board meetings by the Town and County.

Is this project worth the costs? Having medical services available is important to the overall development of the area, but not at any cost. Costs need to be reasonable and possible.

**GOAL IV – Item 1B: Community Health Care Facility Planning Sheet
Daggett County 2004 Action Plan**

Goals (Specific, Measurable and Realistic): Work together with the Town of Manila and TriCounty Health to get the Flaming Gorge Urgent Care Center completed and staffed on a regular basis.

Benefits: This would save residents and tourists travel time to get medical treatment. It would also create treatment options for Emergency Medical Technicians who respond to local emergencies. This would benefit the perception of the area and take away some of the stigma of the remoteness of the area.

We will know we are successful when . . . The Health Clinic is open and being used by the residents and visitors.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Examine options for clinic and how to make it more viable when reopened	DC/Town/TCH	12/31/04	
2. Change the name of the clinic to: Flaming Gorge Urgent Care Center	DC/Town/TCH	12/31/04	
3. Improve existing facility to house x-ray facilities and pharmaceutical dispensers	TCH	12/31/04	
4. Secure medical professional to provide medical services on a regular basis in a manner that would encourage continued use of Center	DC/Town/TCH	12/31/04	
5. Secure support staff to assist the medical staff with operation of the clinic	TCH	12/31/04	
6. Market Urgent Care Center to area residents and businesses	DC/Town/TCH	12/31/04	
7. Work to continuously improve quality of services and service availability	DC/Town/TCH	12/31/05	
8. Continually monitor grants and other funding opportunities	DC/Town/TCH	Ongoing	

Possible Obstacles

Lack of Funds
Lack of continued Community Support
guest usage.

Possible Solutions

Find grants and other funding
Promote within the community and advertise for

Methods of tracking progress: Monthly reporting of progress at monthly meetings.

Is this project worth the costs? Having medical services available is important to the overall development of the area, but not at any cost. Costs need to be reasonable and possible.

GOAL IV-Item 1C: Streamline and Package Development Information

Goals (Specific, Measurable and Realistic): Create and maintain an accurate, consistent and clear information package (“Unified Development Code”) for each area of the County that addresses building and zoning issues (and associated concerns) representing the General Plan of the County, building/zoning codes and ordinances of the State of Utah, Daggett County and the Town of Manila.

Benefits: Provides immediate and essential decision making information to potential investors contemplating the creation of new businesses or the expansion of existing services. Documentation could be used by residential builders as well.

We will know we are successful when . . . A package is presented, adopted and used as described above and found by the investor or builder to be useful and efficient.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Daggett County Economic Development Board to meet with the appropriate persons from the Town & County Planning and Zoning Commissions.	EDB Town PZ DCPZ	4/30/05	
2. Create a group to follow through with the project.	same as above	5/31/05	
3. Determine what material is required in the packages	same as above	8/30/05	
4. Collate the information and print packets.	same as above	9/30/05	
5. Determine where the information will be held for distribution and appoint contact people.	same as above	10/31/05	

Possible Obstacles

Lack of Manpower/Time
 Current Materials are outdated
 Too much information
 Keeping the information current
 great big huge document

Possible Solutions

Work on it a little at a time
 Work to update materials i.e. the General Plan
 Review and condense to cut down on volume
 Create documents for specific issues instead of one

Methods of tracking progress: Require monthly progress reports from the committee to EDB.

Is this project worth the costs? This still needs to be evaluated.

GOAL IV - Item 2A-2C: Collaborate with Daggett School District

Goals (Specific, Measurable and Realistic): Continue and build upon efforts to work together to the mutual benefit of the residents and visitors of Daggett County.

Benefits: Limited funds of both entities can be combined to bring about greater education and enjoyment of life for those who reside in or visit Daggett County

We will know we are successful when . . . a new area of collaboration is agreed upon.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Continue collaboration on Dutch John Park	DC/DSD/DJAC	8/31/05	
2. Work on Recreation & Library facilities	DC/DSD/EDB/PTSO	8/31/05	
3. Work with UBATC to develop programs for the area	DC/DSD/UBATC	12/31/05	
4. Identify other areas where collaboration can be helpful.	DC/DSD/EDB/PTSO	12/31/05	
5. Raise funds and Budget revenues to complete desired projects.	DC/DSD	12/31/05	

Possible Obstacles

Lack of Manpower/Time
Funds to complete desired projects

Possible Solutions

Work on it a little at a time
Work on grants and other fundraising activities

Methods of tracking progress: Require regular progress reports to EDB.

Is this project worth the costs? The idea of collaborating is certainly worth any costs of time and personnel, but specific projects may need additional evaluation to determine their viability.

GOAL IV - Item 3A, 3B, 3D, 3F: Collaborate with USDA Forest Service

Goals (Specific, Measurable and Realistic): Continue and build upon efforts to work together to the mutual benefit of the residents and visitors of Daggett County.

Benefits: Limited funds of both entities can be combined to bring about greater development of resources and opportunities for those who reside in or visit Daggett County

We will know we are successful when . . . a new area of collaboration is agreed upon.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Continue collaboration on weeds and pests	USFS/DC/EDB/SCD	ongoing	
2. Work on hiking, biking, horse and ATV trails	USFS/DC/EDB/User Groups	12/31/04	
3. Work with Forest Service on upcoming Forest Plan	USFS/DC/EDB/SCD/PLAC	ongoing	
4. Work with the Forest Service & Scenic Byway Committee to receive All-American status	Scenic Byway Committee & USFS/DC/EDB	12/31/04	
5. Examine options for Stewardship contracting	USFS/DC/EDB/SCD	12/31/04	
6. Identify other areas where collaboration can be helpful.	USFS/DC/EDB/SCD	12/31/04	
7. Work on ideas generated for stewardship contracts	USFS/DC/EDB/SCD	12/31/05	
8. Raise funds & budget revenues to complete desired projects.	DC/EDB/USFS	12/31/05	

Possible Obstacles

Lack of Manpower/Time
Funds to complete desired projects

Possible Solutions

Work on it a little at a time
Work on grants and other fundraising activities

Methods of tracking progress: Require regular progress reports to EDB.

Is this project worth the costs? The idea of collaborating is certainly worth any costs of time and personnel, but specific projects may need additional evaluation to determine their viability.

GOAL IV - Item 3C: New Chamber of Commerce Facility

Goals (Specific, Measurable and Realistic): Have a united co-located visitor information location in Manila.

Benefits: One stop shopping for visitors and information would be available for multiple interests.

We will know we are successful when . . . People can quickly and easily find information on where to go and what to do in the greater Flaming Gorge Area.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Meet with all cooperators including: Chamber Forest Service, Bureau of Reclamation, DWR, BLM, County and Town of Manila	FGCC/USFS/DC BOR/Town/DWR/ BLM	07/31/04	
2. Create MOU between entities	all entities	07/31/04	
3. Review and collect info on space needs	FGCC/USFS	07/31/04	
4. Create long term & short term plans	FGCC/USFS	08/30/04	
5. Find funding for new building and begin construction	FGCC/USFS	12/31/04	

Possible Obstacles

Building size/shape/space may limit options
Personnel costs may be high

Possible Solutions

new building someday
multi-financed personnel (SCSEP grants)

Methods of tracking progress: Monthly reporting of progress at monthly meetings.

Is this project worth the costs? Yes

GOAL IV - Item 3E: Reforestation of Dutch John Area

Goals (Specific, Measurable and Realistic): Find funding sources and volunteers to help with the planting of large trees and bareroot trees in the Dutch John area during the spring of 2004.

Benefits: This project would green up the area burned during the Mustang Fire and also add color to areas that didn't previously have much vegetation.

We will know we are successful when . . . we have completed the tree planting and a majority of the trees survive their first winter.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Determine areas needing trees in & around Dutch John	DC/EDB/DJAC	07/31/03	07/31/03
2. Apply for needed grant funds	DC/USFS/Wal-Mart	07/31/03	03/15/04
3. Order needed trees	DC	03/31/04	04/15/04
4. Prepare Soil for planting	DC/DJAC	04/30/04	5/1/04
5. Use inmates & community volunteers to plant trees	DC/DJAC	05/1/04	05/6/04
6. Water new trees regularly	DC/Public Works	10/31/04	
7. Fence young trees to protect from wildlife	DC/Public Works	10/31/04	
8. Make plans for additional tree planting	DC/EDB/DJAC	4/30/05	

Possible Obstacles

Lack of Manpower/Time
Funds to complete desired projects

Possible Solutions

Post project and announce at county meetings
Work on additional grants and fundraising activities

Methods of tracking progress: Require regular progress reports to EDB.

Is this project worth the costs? Greening up Dutch John is a great idea, but there needs to be community involvement.

GOAL IV - Item 4A-4C: Collaborate with the Bureau of Land Management

Goals (Specific, Measurable and Realistic): Continue and build upon efforts to work together to the mutual benefit of the residents and visitors of Daggett County.

Benefits: Limited funds of both entities can be combined to bring about greater development of resources and opportunities for those who reside in or visit Daggett County

We will know we are successful when . . . a new area of collaboration is agreed upon.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Investigate collaboration on weeds and pests	BLM/DC/EDB/SCD	7/31/04	
2. Keep current on events with the new RMP	BLM/DC/PLAC/EDB	9/30/04	
3. Work on hiking, biking, horse and ATV trails	BLM/DC/EDB/User Groups	12/31/04	
4. Examine options for Stewardship contracting	USFS/DC/EDB/SCD	12/31/04	
5. Identify other areas where collaboration can be helpful.	USFS/DC/EDB/SCD	12/31/04	
6. Work on ideas generated for stewardship contracts	USFS/DC/EDB/SCD	12/31/05	
7. Raise funds & budget revenues to complete desired projects.	DC/EDB/USFS	12/31/05	

Possible Obstacles

Lack of Manpower/Time
Funds to complete desired projects

Possible Solutions

Work on it a little at a time
Work on grants and other fundraising activities

Methods of tracking progress: Require regular progress reports to EDB.

Is this project worth the costs? The idea of collaborating is certainly worth any costs of time and personnel, but specific projects may need additional evaluation to determine their viability.

GOAL IV - Item 5A – 5C: Collaborate with Neighboring County Governments

Goals (Specific, Measurable and Realistic): Continue and build upon past efforts to work together to the mutual benefit of the residents and visitors of Daggett County and those of nearby counties.

Benefits: Limited funds of all government entities can be used wisely to the benefit of the residents and visitors to all the counties involved.

We will know we are successful when . . . the flow of information continues and a new area of collaboration is agreed upon.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Continue collaboration on weeds and pests	UC/DC/SC	9/30/04	
2. Work together on Public Lands issues	DC/UC/SC/MF/DUC/PLAC/EDB	ongoing	
3. Work on 911 and E-911 projects	DC/UC/SC/LEPC/EDB	6/30/05	
4. Continue collaboration on Emergency Management issues including homeland security and disasters.	DC/UC/SC/DUC/MF/LEPC	ongoing	
5. Work together on Economic Development Issues	DC/UC/SC/MF/DUC/EDB	12/31/04	
6. Identify other areas where collaboration can be helpful.	DC/UC/SC/MF/DUC/EDB	12/31/04	
7. Work with other counties through UBAOG	DC/UC/UBAOG/DUC/EDB	ongoing	

Possible Obstacles

Lack of Manpower/Time
Funds to complete desired projects

Possible Solutions

Work on it a little at a time
Work on grants and other fundraising activities

Methods of tracking progress: Require regular progress reports to EDB.

Is this project worth the costs? The idea of collaborating is certainly worth any costs of time and personnel, but specific projects may need additional evaluation to determine their viability.

GOAL IV - Item 5D: Develop VISTA Volunteer Program

Goals (Specific, Measurable and Realistic): Continue to work with the VISTA program through the Uintah Basin Association of Governments to develop meaningful volunteer opportunities and willing volunteers.

Benefits: Will provide people to help with the many projects in this plan along with the many other day to day needs of our communities and their residents.

We will know we are successful when . . . the number of

Specific Action Steps:	Who is Responsible	Target Date	Date Completed
1. Work with UBAOG to hire and Train a VISTA worker	DC/UBAOG	3/31/04	3/31/04
2. Work with VISTA worker to find meaningful opportunities	DC/UBAOG	ongoing	
3. Work to find people interested and able to volunteer	DC/UBAOG	12/31/04	
4. Develop ongoing program to recognize volunteer contributions	DC/UBAOG	12/31/04	

Possible Obstacles

Nobody willing to volunteer others will follow.

Possible Solutions

Get a few people on board and recognize them and

Methods of tracking progress: Have VISTA worker to give regular progress reports to EDB.

Is this project worth the costs? Many people are willing to get involved if they have the time and interest. This will be well worth the cost and should be put into place as soon as possible to recognize those who are already helping out the community.

GOAL IV-Item 6B: Investigate forming a Community Development Corporation

Goals (Specific, Measurable and Realistic): Investigate the creation of a local development vehicle that is a not-for-profit 501 (c) (3) organization, to work towards garnering funds from foundations and government entities to assist with the economic development of the area.

Benefits: This would open up funding opportunities for economic development activities that are not currently available to our area.

We will know we are successful when . . . we have determined if forming this type of entity would be beneficial to the community.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Determine exact benefits of forming a non-profit agency.	EDB	7/31/04	
2. Determine if the present “Housing Authority” could function in this capacity or if a separate entity needs to be formed.	County Attorney	7/31/04	
3. Determine process necessary to become a 501c3	DC Attorney	8/31/04	
4. Develop plan of work to set up Corporation if it is desirable to do so.	EDB	11/30/04	

Possible Obstacles

Finding necessary information
Lack of Manpower/Time

Possible Solutions

Do the research and talk with current CDCs
Create incentives to encourage donated time and effort

Methods of tracking progress: Assign specific person to work and this and have them report progress at monthly Economic Development Board meetings.

Is this project worth the costs? There is little cost to investigate this possibility.

GOAL V

“While striving to develop and improve Daggett County we will seek to maintain the County’s rural character, culture and lifestyle.”

Introduction:

While some growth is important to develop a solid tax base and support for local businesses, most residents do not wish to see the area overly developed. There needs to be a balance between growth and development and the retention of open space.

Action Steps:

- 1. Work with the agricultural community to help sustain and improve agricultural opportunities.**
 - A. Support the Salinity project that will help remove salt from the watershed and improve the efficiency of local agricultural production.
 - B. Investigate opportunities available for local agriculture to expand and improve their businesses.
 - C. Sponsor an agricultural/natural resource diversification workshop in Daggett County.
 - D. Develop a County wide Weed and Pest District to deal with all kinds of weeds and pests that would affect the area, especially the agriculture and recreation industries.

- 2. Work to create non-motorized trails throughout Daggett County.**
 - A. Develop a biking/walking path through Manila and into surrounding County areas.
 - B. Develop a biking/walking path through Dutch John and into surrounding County areas.
 - C. Work with Forest Service & BLM to develop additional biking, hiking & equestrian paths on Public lands.

- 3. Continue to develop Daggett County Museum with displays specific to the unique features and history of Daggett County.**
 - A. Add new members as needed to the Daggett County Historical Society.
 - B. Determine current status of building and what displays are desired (include wildlife display).
 - C. Continue to locate information and items for display in addition to securing the needed funding.

GOAL V – Item 1A: Salinity Project

Goals (Specific, Measurable and Realistic): Determine if there is a sufficient need and desire to improve irrigation systems within Daggett County to warrant declaring Daggett County as a Salinity District, which would allow the ranchers and canal companies to qualify for state and federal funding to reduce salinity, conserve water and improve the water distribution system.

Benefits: This project would decrease the salinity levels in the Colorado River System and improve water quality as required by law. It would also benefit local residents by facilitating additional funding for more pressurized irrigation systems, which would increase the production and yield of local ranches and assist with weed control efforts. It would also clear up some mosquito breeding areas and help with mosquito control.

We will know we are successful when . . . Daggett County has been declared a Salinity Improvement District.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Form an action group	Soil Conservation	1-1-04	1-15-04
2. Hold Scoping meeting	SCD	1-20-04	1-20-04
3. Individual canal company meetings.	People’s Canal	1-28-04	1-28-04
	Sheep Creek Canal		
4. Keep Daggett County residents informed	SCD/County	ongoing	
5. Complete General Engineering Study	Gary Roeder	10/31/04	
6. Complete Engineering Study on Canals	Dan Goins/TSP	10/31/04	
7. Apply for Salinity District Designation	NRCS/SCD	11/15/04	
8. Begin working on Salinity Projects	NRCS/SCD	5/31/05	

Possible Obstacles

Lack of Interest within the county
 Cost
 Residents not knowing or understanding the project

Possible Solutions

Hold more Scoping & educational mtgs
 Grants for this project will help greatly
 Educate through mtgs, newsletters, etc.

Methods of tracking progress: Each committee member will prepare a brief report for monthly meetings. “No Report” is unacceptable as there should be some new piece of information to report each month.

Is this project worth the costs? The main cost for this project as outlined is the time spent to do the research. Therefore the Board sees this project as being worth the Time, Effort & Money.

GOAL V – Item 1B and 1C: Agricultural Development

Goals (Specific, Measurable and Realistic): Investigate opportunities available for local agriculture to expand and improve their businesses. As part of the Business Expo/Conference plan educational seminars for farmers and ranchers to learn about developing their businesses, diversifying their products and adding value to what they are already producing.

Benefits: This project would allow those involved in agricultural pursuits to learn more about other opportunities that may help them to be more efficient and profitable.

We will know we are successful when . . . agricultural producers have an opportunity to learn more about the opportunities available to them to develop their farms and ranches

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Work with Soil Conservation and RC&D to determine ranchers needs and desires	SCD/RC&D/EDB	8/30/04	
2. Sponsor agriculture related workshops/speakers during Business expo	SCD/RC&D/EDB	11/30/04	
3. Look at seed growing and storage for habitat restoration projects	SCD/RC&D/EDB	11/30/04	
4. Look at incentives for ranchers/farmers to provide value added production to their agriculture related businesses.	SCD/RC&D/EDB	12/31/04	

Possible Obstacles

Lack of Interest among agriculture producers

Possible Solutions

Talk with the SCD and other groups that assist the agriculture community to encourage participation and feedback.

Methods of tracking progress: Regular updates from SCD concerning progress.

Is this project worth the costs? The main cost for this project as outlined is the time spent to do the research and get the word out to people once the research is completed. It is well worth pursuing this with the minimal cost involved.

GOAL V – Item 1D: Weed and Pest District Formation

Goals (Specific, Measurable and Realistic): Develop a County-wide Weed and Pest District to deal with all kinds of weeds and pests that would affect the area, especially the agriculture and recreation industries.

Benefits: This project would allow a fund to be set up to deal with ongoing and newly discovered weed and pest problems throughout the county.

We will know we are successful when . . . the residents of the county decide this course of action is in their best interest.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Set up needed public meetings to educate people how this will benefit them on an ongoing basis.	SCD/DC/EDB	7/31/04	
2. Develop initiative for 2004 election.	DC	11/2/04	
3. Abolish old Mosquito Abatement District and set up new special service district.	DC/MAD	12/31/04	
4. Fund new district through taxes, grants & donations.	DC/SCD	12/31/05	

Possible Obstacles

Local desire to not see taxes raised
Lack of time/manpower to get everything done

Possible Solutions

Show the benefits from incurring this expense.
Start now and work on it a little at a time.

Methods of tracking progress: Regular updates from SCD, MAD and Commissioners concerning progress.

Is this project worth the costs? The lack of current funding does not allow for new problems or escalating problems to be dealt with in an cost effective and timely manner. This would allow personnel to be hired on a regular basis to see that basic protections are put in place and that problems can be dealt with in a timely manner/

GOAL V – Item 2A: Manila Biking and Walking Paths

Goals (Specific, Measurable and Realistic):

1. Create a biking/walking trail that stretches the length of the Town and out to the Henry’s Fork Waterfowl area.
2. Provide mile markers, benches and easy accessibility

Benefits:

1. Provides residents and visitors a safe trail to walk or ride and enjoy the area.
2. Enhances the beauty and usability of our area.
3. Promotes a healthy, active lifestyle

We will know we are successful when . . . The trail or path is finished and people are using it.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Incorporate plans into a transportation plan	DC/EDB/UDOT	11/30/04	
2. Work with Town & County for possible routes	DC/Town/EDB	11/30/04	
3. Involve Forest Service & UDOT	EDB/USFS/UDOT	11/30/04	
4. Develop what and where of trails	EDB/DC/Town	3/31/05	
5. Figure out Costs	EDB/DC/Town	4/30/05	
6. Find Grants to help with cost	EDB/DC/Town	5/31/05	
7. Decide who will provide maintenance	EDB/DC/Town	5/31/05	
8. Construct Phase I of Trails	DC/Town/UDOT	12/31/05	

Possible Obstacles

Difficulty of getting started on a huge project the Transportation plan to lay foundation

Possible Solutions

Books & planners can help with needed info Need Get grant to help with transportation plan

Methods of tracking progress: A lot of groundwork has been done on this already, but it still needs to be completed. The Transportation Plan is the apparent hold up. Planners can help walk us through the process and we can get regular reports at Board meetings.

Is this project worth the costs? As with any project this size it will take vision and perseverance to realize the goal, but it is worth the cost!

GOAL V – Item 2B: Dutch John Biking and Walking Paths

Goals (Specific, Measurable and Realistic): Create a biking/walking trail path around the community of Dutch John. Provide mile markers, benches and easy accessibility from the residential areas of the community.

Benefits:

1. Provides residents and visitors a safe trail to walk or ride and enjoy the area.
2. Enhances the beauty and usability of the Dutch John area.
3. Promotes a healthy, active lifestyle.

We will know we are successful when . . . The trail or path is finished and people are using it.

Specific Action Steps:	Who is Responsible	Target Date Completed.
1. Incorporate plans into a transportation plan	DC/EDB/UDOT	11/30/04
2. Work with the Dutch John Advisory Committee & County for possible routes	DC/DJAC/EDB	11/30/04
3. Involve Forest Service & UDOT	EDB/USFS/UDOT	11/30/04
4. Develop what and where of trails	EDB/DC/DJAC	3/31/05
5. Figure out Costs	EDB/DC/DJAC	4/30/05
6. Find Grants to help with cost	EDB/DC/DJAC	5/31/05
7. Construct Phase I of Trail System	DC/DJAC/UDOT	12/31/05

Possible Obstacles

Difficulty of getting started on a huge project the Transportation plan to lay foundation
 Funding of two trails projects at the same time may be difficult

Possible Solutions

Books & planners can help with needed info Need
 Get grant to help with transportation plan
 Stagger this and the Manila projects

Methods of tracking progress: A lot of groundwork has been done on this already, but it still needs to be completed. The Transportation Plan is the apparent hold up. Planners can help walk us through the process and we can get regular reports at Board meetings.

Is this project worth the costs? As with any project this size it will take vision and perseverance to realize the goal, but it is worth the cost!

GOAL V – Item 2C: Trails on Public Lands

Goals (Specific, Measurable and Realistic): Work with the Forest Service and BLM to develop additional biking, hiking, and equestrian paths and trails on Public Lands.

Benefits: Additional trails would provide more people an opportunity to be active and enjoy the area. Planning for use would help alleviate stress on some areas and resource damage on areas that get overused.

We will know we are successful when . . . additional trails and trailheads are put into place on the public lands.

Specific Action Steps:	Who is Responsible	Target Date Completed.
1. Develop a county wide trails committee.	DC/EDB/PLAC	8/30/04
2. Incorporate plans into a transportation plan	DC/EDB/UDOT	11/30/04
3. Work with BLM & USFS for possible routes	DC/DJAC/EDB	11/30/04
4. Incorporate plans into a transportation plan	DC/EDB/UDOT	11/30/04
5. Develop what and where of trails	EDB/DC/DJAC	3/31/05
6. Figure out Costs	EDB/DC/DJAC	4/30/05
7. Find Grants to help with cost	EDB/DC/	5/31/05
8. Decide who will provide maintenance	EDB/DC	5/31/05
9. Construct Phase I of Trail System	DC/BLM/USFS	12/31/05

Possible Obstacles

Difficulty of getting started on a huge project the Transportation plan to lay foundation

Possible Solutions

Books & planners can help with needed info Need Get grant to help with transportation plan

Methods of tracking progress: A lot of groundwork has been done on this already, but it still needs to be completed. The Transportation Plan is the apparent hold up. Planners can help walk us through the process and we can get regular reports at Board meetings.

Is this project worth the costs? As with any project this size it will take vision and perseverance to realize the goal, but it is worth the cost!

GOAL V – Item 3A-3C: Develop the Daggett County Museum

Goals (Specific, Measurable and Realistic): Finish the plans for developing a museum behind the Daggett County Courthouse to showcase the culture, history and geography of Daggett County and the surrounding areas.

Benefits: Completing this museum would lead to pride in community members and give visitors an opportunity to learn about our local culture, history and geology.

We will know we are successful when . . . The museum is open for visitors.

Specific Action Steps:	Who is Responsible	Target Date	Date Completed.
1. Get Museum Board together again and add new members as needed.	DC/MB	8/30/04	
2. Secure display cases from State Parks in Vernal	MB/EDB/DC	8/30/04	
3. Continue investigation of possible exhibits.	MB/EDB/DC	11/30/04	
4. Complete construction of interior of facility	MB/EDB/DC	12/31/04	
5. Complete any additional display cases needed	MB/EDB/DC	4/30/05	
6. Complete the set up displays and information	MB/EDB/DC	5/15/05	
7. Advertise and get the word out about the museum	MB/EDB/DC	5/31/05	
8. Develop new displays to keep people coming back	MB/EDB/DC	ongoing	

Possible Obstacles

Figuring out & obtaining the desired displays.
 Funding for displays and display cases.
 Keeping people committed to rotating displays & volunteering to keep the museum open.

Possible Solutions

Get the Board active again
 Get grants and donations
 Work w/Board and UBAOG to find volunteers

Methods of tracking progress: Museum Board can report regularly to the Economic Development Board on progress and current needs.

Is this project worth the costs? As with any project this size it will take vision and perseverance to realize the goal, but it is worth the cost!

APPENDICES

APPENDIX A

Daggett County Economic Development Board Questionnaire September 2003

Tuesday, September 23rd (Manila) and Tuesday, October 9th (Dutch John) the Daggett County Economic Development Board will be hosting Public Meetings for community input into future projects and possible emphasis (Community Development Plan). Your input would be appreciated. The Public Meeting will be based loosely on the questions in this survey, but not limited to these questions. You may give comments at the public meeting or by completing this survey and returning to the Daggett County Courthouse or mailing to the Daggett County Economic Development Board; PO Box 219; Manila, UT 84046 by Friday, October 17th, 2003.

Where is your primary residence? Daggett County ____ Dutch John ____ Greendale ____
Manila ____ Outside Daggett County ____

How do you earn your living? Agriculture ____ Government ____ Tourism ____
Education ____ Retail ____ Service ____ Retired ____ Other ____

Why do you live in Daggett County? _____

What three items should Daggett County address in the next 5 years?

- 1) _____
- 2) _____
- 3) _____

What types of businesses would you like to see in Daggett County that don't exist now?

Have you ever considered moving from Daggett County? (Circle One) Yes NO If yes, why?

If you answered yes, why did you choose to stay? _____

Daggett County Needs & Desires

	Do you feel this item needs to be addressed by Daggett County? Yes or No?	Do you feel this item needs to be addressed by your community? Yes or No?	Rank from 1-5 1- High priority, immediate need to a 5-No Priority
Services			
Improved Health Care Opportunities			
Increase Law Enforcement Presence			
Develop additional Child Care			
Address Affordable housing Issues			
Develop Communications-Radio, newspaper, internet			
Develop Improved Travel Information			
Develop Tours for visitors/residents			
Increase Recreational Opportunities			
Develop Prospective Business and Resident packets			
Improve Medical Insurance Coverage Opportunities			
Business Development			
Host Business Skills Training/Development			
Hold Customer Service Training-“SuperHost”			
Develop Enterprise Zones			
Develop a Recycling Zone			
Explore & promote Business Opportunities			
Develop Additional Area Marketing & Promotions			
Encourage Job Creation			
Maintain & Improve Agricultural Opportunities			
Technology related Businesses developed			
Encourage Development of Additional Retail Stores			
Activities			
New Festivals: ie Wildlife & Rivers Festival			
Added Fishing Derbies			
Hold a Business Expo/Training			
Encourage Non-Resident Conferences			
Develop Kite Flying Contest/Festival			

	Do you feel this item needs to be addressed by Daggett County? Yes or No?	Do you feel this item needs to be addressed by your community? Yes or No?	Rank from 1-5 1- High priority, immediate need to a 5-No Priority
Develop ATV/Bike/Horse/Snowmobile Trail Facilities			
Jet Ski Races/Competitions			
3 on 3 Basketball Tournaments			
Infrastructure/Facilities			
Improve Water and sewer			
Build a Recreation Center			
Develop and Construct a Museum			
Develop and construct a Library			
Develop a Park/Pavilion for Dutch John			
Develop Biking or Hiking Trails			
Develop and construct a Conference Center			
Improve Roads			
Encourage development of Bed and Breakfasts			
Please add any major items that you feel need to be addressed that are not part of any of the above categories. If you need to explain, please do so at the bottom of this page.			
Please answer the following questions relating to this survey.			
	Yes	No	If No, Explain
Did you understand all of the questions?			
	Too Short	Just Right	Too Long
How was the survey length?			
Additional comments:			

Business Opportunities	Would you spend money at this type of business? Circle One	Do you feel this would be a good type of business for Daggett County?	Do you think visitors to our area would support this type of business?	Rank from 1-5 1- A High priority, immediate need to a 5- No Priority
Destination Resort w/conference Facilities	Yes No	Yes No	Yes No	
Bed-and-Breakfasts	Yes No	Yes No	Yes No	
Art Gallery	Yes No	Yes No	Yes No	
9 hole Golf Course	Yes No	Yes No	Yes No	
18 hole Golf Course	Yes No	Yes No	Yes No	
Miniature Golf	Yes No	Yes No	Yes No	
Skateboard Park	Yes No	Yes No	Yes No	
Daycare	Yes No	Yes No	Yes No	
BMX Park	Yes No	Yes No	Yes No	
Motocross Park	Yes No	Yes No	Yes No	
Bank/Credit Union	Yes No	Yes No	Yes No	
Photo Copier/Digitization Business	Yes No	Yes No	Yes No	
Computer Store/Repair Facility	Yes No	Yes No	Yes No	
Professional Photographer	Yes No	Yes No	Yes No	
Craft/Scrapbooking Store	Yes No	Yes No	Yes No	
Outlet Stores	Yes No	Yes No	Yes No	
Clothing Store	Yes No	Yes No	Yes No	
Shoe Store	Yes No	Yes No	Yes No	
Western Accessory Store	Yes No	Yes No	Yes No	
Expanded Winter Recreation Opportunities	Yes No	Yes No	Yes No	
Fast Food Restaurant	Yes No	Yes No	Yes No	
High End Restaurant (4 or 5 Stars)	Yes No	Yes No	Yes No	
Soft Serve Ice Cream	Yes No	Yes No	Yes No	
Paddle Boat Rentals	Yes No	Yes No	Yes No	
Tour Services	Yes No	Yes No	Yes No	
Travelers Information Service	Yes No	Yes No	Yes No	
Mountain Biking Tours	Yes No	Yes No	Yes No	
Watchable Wildlife Tours	Yes No	Yes No	Yes No	
Family Tours	Yes No	Yes No	Yes No	
Travel Cassette Tapes for self guided tours	Yes No	Yes No	Yes No	
Photography Tours	Yes No	Yes No	Yes No	
Horseback Tours	Yes No	Yes No	Yes No	
Boat/Lake Tours	Yes No	Yes No	Yes No	
ATV Tours	Yes No	Yes No	Yes No	
Airplane Rides/Tours	Yes No	Yes No	Yes No	

Your Suggestions:

SURVEY RESULTS

Daggett County Needs & Desires

	Priority Ranking from 1 (high) to 5 (low)	Number of Responses	Comments
Services			
Additional Health Care Providers	1.94	17	Affordable would be nice!
Medical Insurance Coverage Opportunities	2.63	8	
Increase Law Enforcement Presence	2.69	16	
Develop additional Child Care	3.77	13	
Address Affordable Housing Issues	2.00	15	
Develop Communications-Radio, newspaper, internet	3.25	12	
Develop Improved Travel Information	2.85	13	
Develop Tours for visitors/residents	2.85	13	
Increase Recreational Opportunities	2.47	15	
Develop Prospective Business and Resident packets	2.15	13	
Develop Animal Control	2.63	8	
Business Development			
Host Business Skills Training/Development	2.85	13	
Hold Customer Service Training-“SuperHost”	3.00	13	
Develop Enterprise Zones	2.80	10	
Develop a Recycling Zone	2.85	13	
Explore & promote Business Opportunities	1.88	16	
Develop Additional Area Marketing & Promotions	2.00	14	
Encourage Job Creation	1.80	15	
Maintain & Improve Agricultural Opportunities	2.23	13	
Technology related Businesses developed	2.69	13	
Encourage Development of Additional Retail Stores	2.60	15	
Improve County website and include all businesses	2.38	8	
Activities			
New Festivals: ie Wildlife & Rivers Festival	2.00	17	
Additional Fishing Derbies	1.85	13	
Hold a Business Expo/Training	3.09	11	
Promote Conferences	2.67	12	
Develop Kite Flying Contest/Festival	3.18	11	
Hold annual Fireworks	1.71	14	
Develop ATV/Bike/Horse/Snowmobile Trail Facilities	1.79	14	With Forest Service

Business Opportunities Survey Results	Would you spend money at this type of business? Yes	Would you spend money at this type of business? No	Good type of business for Daggett County? YES	Good type of business for Daggett County? NO	Visitors would support this type of business? YES	Visitors would support this type of business? NO	Priority Ranking 1 (high) to 5 (low)
Destination Resort w/conference Facilities	5	8	9				2.10
Bed-and-Breakfasts	3	10	10				2.91
Art Gallery	3	4	2				3.67
9 hole Golf Course	6	2	5				2.10
18 hole Golf Course	7	1	6				2.25
Miniature Golf	8	5	5				2.70
Skateboard Park	2	8	1				4.67
Daycare	3	4	5				3.25
BMX Park	4	5	3				4.14
Motocross Park	6	3	4				3.57
Bank/Credit Union	10	1	4				2.70
Photo Copier/Digitization Business	2	5	1				4.25
Computer Store/Repair Facility	2	4	0				4.43
Web Page Design/Hosting	0	3	0				5.00
Professional Photographer	0	6	0				4.57
Craft/Scrapbooking Store	1	6	1				5.00
Outlet Stores	4	5	1				3.88
Clothing Store	6	4	3				3.75
Shoe Store	4	5	1				4.29
Western Accessory Store	3	6	1				3.25
Expanded Winter Recreation Opportunities	8	1	8				2.58
Fast Food Restaurant	12	1	8				2.00
High End Restaurant (4 or 5 Stars)	6	2	6				3.20
Soft Serve Ice Cream	10	0	9				2.10
Paddle Boat Rentals	3	2	4				2.00
Tour Services	6	1	6				2.00
Travelers Information Service	6	2	6				2.75
Mountain Biking Tours	5	3	8				2.22
Watchable Wildlife Tours	6	2	8				2.44
Family Tours	5	3	7				2.56
Travel Cassette Tapes for self guided tours	5	3	6				2.67
Photography Tours	4	3	6				3.11
Horseback Tours	6	3	9				2.44
Boat/Lake Tours	5	4	9				2.40

ATV Tours	3	3	7				2.50
Airplane Rides/Tours	4	3	5	3	6	2	3.00
500 Watt Radio Station/Newspaper	4	2	2	2	2	2	3.40
Old Linwood Schoolhouse	2	1	1	1	3	0	3
Event Center	2	0	1	1	1	1	1.8
Business Opportunities	Would you spend money at this type of business? Yes	Would you spend money at this type of business? No	Good type of business for Daggett County? YES	Good type of business for Daggett County? NO	Visitors would support this type of business? YES	Visitors would support this type of business? NO	Priority Ranking 1 (high) to 5 (low)
Snowmobile Trail System	2	1	1	1	2	0	3.2
Heritage Center at Burton Ranch	1	1	1	1	1	0	3.5
Family Winter Activities	1	1	2	0	2	0	1
Pharmacy	1	0	1	0	1	0	2
Family Reunions							0

**Comments Mailed or submitted from Manila Residents
Daggett County Economic Development
Action Plan Project**

Attendance at Manila Meeting: 20 + 10 Board or County Officials

Attendance at Dutch John Meeting: 14 + 7 Board or County Officials

County Surveys Mailed or turned in: 20

Dutch John Surveys Mailed in: 8

Town of Manila Surveys Mailed in: 5

Residents-Unincorporated Daggett County (Excluding Dutch John & Greendale): 6

Non-Residents of Daggett County: 1

How do you earn your living? Tourism-1, Service-1, Education-1, Government-1, Retired-1

Why do you live in Daggett County? “This is where I choose to purchase a business. I purchased a business here because of the recreational opportunities.”, “Hunting, Fishing & Possibility of Business Development”, “We came here originally because of employment. We have stayed because we enjoy raising our family here.”, “Because my husbands job is here & we really enjoy the lifestyle and beauty here in Daggett County.”, “Fishing and quiet life style.”

What three items should Daggett County address in the next 5 years? “Walking/running/bike path, better roads”, “Convention Center, Water & Sewer, Banking”, “How do we capitalize on this area? How do we promote it? Develop trails: ATV/walking/snowmobile, etc. Provide improved Visitor information specific to this area.”, “Develop more residential property.”, “Electrical-Water and Sewer, Advertise and promote Manila and Dutch John areas. Encourage businesses (regardless of who is proprietor.)”

What types of businesses would you like to see in Daggett County that don’t exist now?

“Golf course, Pharmacy, More Motels”; “Convention Center, Motels, Golf”, “Good Hotels and restaurants. (Fast food place?), Tour Services – ATV Park, Bank, Conference Center. (The hotel and Conference center will need natural gas)”, “I think that Daggett County had the potential to make money off of four wheeling tours, boat rentals, jet ski rentals, fishing tours if they or these services were available at a reasonable rate.”, “Rental shop for ski jets, ATV’s, snow skis, snowmobiles.”

Have you ever considered moving from Daggett County? Yes-4 No-0 Why?

“Politics, No Law enforcement for the town”, Medical Facilities, Disinterest in improving Life, Income”, “Lack of essential services. (i.e. permanent doctor, etc.) Provide our children with more opportunities.”, “For two main reasons: One-the lack of affordable housing & property & two-We are concerned about educational & athletic opportunity.”

If you answered yes, why did you choose to stay?

“I like the area. I look forward to seeing improvement.” “Like the lifestyle, recreation possibilities and friends.”, “We like the small Town. The good outweighed the bad.”, “We like Daggett County & for the

most part are very happy here, we are very aware that we don't have it all and for now we are content with what's available and can see that progress is being made and that the community is working hard to make conditions better."

Additional comments:

1. "Our Federal Forest areas need to stay accessible to multiple uses. Because most of our county consists of Federal land, we need to have the opportunity to capitalize on it. Outdoor recreation is what visitors come into this area for. I think we need to make trails and improve the trails we have for: ATV's, snowmobiles, cross country skiing and biking."
2. "Year-round recreation would greatly help this area. A golf course would be attractive. ATV" park or motocross park. I believe if we were to encourage more versatile recreation opportunities, other business would come in."
3. "You would get your money out of a professional promoter!"
4. "Encourage other activities throughout the year. Keep the "Daggett Daze" going but also do something else in June or July."
5. "Could we possibly change the name of the county to something else?"
6. "Hire a professional promoter! Improving county website goes along with promoting the area. New festivals are important in promoting area more year round. Town's water and sewer is in excellent condition. I have wanted this (walking/biking path) for a long time. Go from Rainbow Inn, through Manila and out to Duck Ponds. This would service residents as well as visitors. Natural gas issue will be important to larger businesses (i.e. hotels, etc.) [and] needs to be addressed."

**Dutch John Comments from Surveys
Daggett County Economic Development
Action Plan Project**

Dutch John Surveys Mailed in: 8

How do you earn your living? Service-1, unknown-3, Government-3, Tourism-1, Education-1 (Some surveys had multiple responses)

Why do you live in Daggett County? “Quality of life, recreation opportunities, price of home.”, “Work, air”, “The Natural Resources-ie wildlife, wild lands, reservoir, the river – the amount of public land – The Rural atmosphere”, “Quality of life, not crowded, recreational opportunities, good buy on property” “We love the area and some family lives here.”, “Because I love the area-it’s safe and beautiful.”, “Job”, “Because it is a wonderful place.”

What three items should Daggett County address in the next 5 years? “Bridge over Flaming Gorge reservoir, Medical services, Build business base”, Lot/home availability @ reasonable cost (3 times), “County Plan, Town Government, Reforestation”, “Infrastructure-Water line improvement, Bridge across lake-shorten Manila to Dutch John, Dutch John land development-condos”, Water lines in Dutch John, Selling commercial land.”, “Zoning-If someone starts building they need to finish ASAP. ‘Guide Row’ needs to be cleaned up! Improved education or teachers from 6th grade up. There needs to be an activity bus or at least some gas reimbursement.”, “Incorporating Dutch John, More money for Fire/Ambulance in Dutch John, Not raising taxes”,

What types of businesses would you like to see in Daggett County that don’t exist now? “Grocery (Wal-mart), Medical/Dental”, “Housecleaning Services, Dog Boarding”, Financial Institution, Wal-mart or affordable groceries, Medical services”, “fast food restaurant”, “Car Wash, more lodging to accommodate more people.”, “None”, Dutch John Laundromat, Golf Course”,

Have you ever considered moving from Daggett County? Yes-8 No-1 Why? “Cost of living going up, loss of job opportunities, medical needs”, “Mormonism influences in negative way, Lack of access to Rock Springs in Winter, Medical care/access”, “if it got any more developed, Job Change”, “Costs going up-(Living costs), property tax increase, no medical care available close”, “Hard to earn a living for a family.”, “Job transfer”, “There are no programs/activities for kids in Dutch John.”

If you answered yes, why did you choose to stay? “Quality of life – relaxed, loss of recreational opportunities, homes too expensive elsewhere.”, “Air quality, Small community”, “Rural feel, available recreation, unable to afford home outside area.”, “It wasn’t worth the move at this time.”, “Still looking to leave”

Other Comments:

“The Bookmobile already serves the area, I like the Rural atmosphere & have chosen Dutch John accordingly, if I want a Jackson Hole or Resort area I would have chosen one of those areas. I am very

comfortable w/the lack of services and would not like to see a resort atmosphere. Everything I need is within an hour – which is fine with me. Dutch John is adequate as it is.”

“Our current fast food restaurants have high end prices! The employees at the local businesses need customer service training in a bad way! Recreation Center should not just be in or for Manila.”

“Tri-County Health in Dutch John. Pay for water used-Lower water rates.”

**Unincorporated Daggett County Comments
(excluding Dutch John and Greendale)
Daggett County Economic Development
Action Plan Project**

Residents-Unincorporated Daggett County (Excluding Dutch John & Greendale): 6 and Non-Residents of Daggett County: 1

How do you earn your living? Government-3, Retired-1, Agriculture-1, Service-1, other-1, Education-1 (some surveys had multiple answers)

Why do you live in Daggett County? “Recreation opportunities, small rural communities”, “We love it here.” “School, job”, “It has been my home for 48 years. I love it.”, “Work”

What three items should Daggett County address in the next 5 years? “Bike, Walking Trails in Town, Park in Dutch John, Brown’s Park Road”, “Business Development in Dutch John”, “Recreation Center, sewer for county, improve city roads”, “Traffic Control, Better Government for town”, “Sewer for all County. Would like the county to address the residents who need to clean their lot or property.”

What types of businesses would you like to see in Daggett County that don’t exist now?

“Car Wash, Convention Center”, “Conference facilities”, “Recreation center for local kids”
“A bowling alley for the young people.”, “Hardware-home improvement, theatres-movies, recreation center-game room”, “Fast Food”

Have you ever considered moving from Daggett County? Yes-5 No-1 Why?

“Milder Climate, business opportunities, Closer to health care.”, “Closer to medical facilities, Climate”, “Too many cliques”, “To move to Manila to gain better water sewer and garbage services-There are none for the County.”, “Different work”

If you answered yes, why did you choose to stay?

“Beautiful area, Recreation opportunities.”, “Rural setting-love the mountains, Close to outdoor recreation”, “Work”, “It is my home.”, “No market to sell.”, “Found work here”

Additional Comments:

“We need more business or some kind of manufacturing so the people of county could have some kind of employment. We are too limited on jobs. “[New activities are good] if the activity brings in the people and/or what business we do have.” “we need to have some kind of newspaper to let everyone know what is going on in the county, towns all in one source.”

“I feel is we could encourage businesses or any type of manufacturing company we need to put the people of this county the chance of working here. There is too little job opportunities here unless you a old family there is just not here. So if there were outside businesses there would be a better tax base and maybe it would bring in families and encourage youth if there was work!!!”

APPENDIX B

Minutes of Daggett County Economic Development Board Public Meeting September 23, 2003 Daggett County Courthouse

Economic Development Board Chairman Jerry Steglich introduced all the Board Members who were present, plus he recognized Judy Archibald from the Town of Manila.

The time was turned over to Oscar Martinez as Facilitator for the remainder of the Meeting. Mr. Martinez told everyone that this is the Community's Plan not just the Economic Development Board's Plan. This is everyone's chance to comment, so let's have fun! We have divided this into five areas. Each one will be introduced by a member of the Economic Development Board.

Business Opportunities-Deloy Adams introduced this section and talked about how Lehi has grown over the past few years and the possibility of Cabella's relocating to that area. We would like to know what suggestions you have to improve the businesses currently in Daggett County or new businesses that might add to our communities.

- A bike path or walking path was suggested from the Rainbow Inn down to duck ponds no shoulder on much of that section of road. There needs to be something, including signs, benches, etc.
- Judy Archibald remarked that the Town of Manila is fully in support of Economic Development. The Town has plenty of water for the Town and County. The sewer system is good for 20 years and the willing to help the County with their sewer needs.
- Fillmore has developed an ATV trail that brings thousands of people. They worked with Forest Service to plan develop and sign the trail. The state was also involved. There is a business that rents ATV's and people come from as far as New Jersey and New York to ride on the trail, which is about 180 miles long. Can we do something like that around here without letting the ATV's in town?
- During winter, snowmobile trails are popular. The State Association has come up to our area four times and they have made do with what's there. We haven't brought ATV groups into the area, so maybe this is something we can pursue in the future.
- ATV riders come up here and drive the roads, so we need to kick them off streets and get them into the forest and BLM areas and get the trails better marked. Does the Forest Service groom the trails?

No, the Flaming Gorge Lodge does when there is enough snow. The lack of snow is the main problem, as the trails are already there and marked.

- Cross country skiing trails would be nice as would a golf course for the boaters who are here in the summer. Trails clubs and associations will help mark all kinds of trails for you if there's cooperation.
- Daggett Daze should have 10k's and other events. Manila needs enough accommodations to house visitors that come during the busy summer months.
- Local Businesses have indicated they are interest in expanding. Money is out there for low interest loans & grants to help them expand.
- We need a Bank (or credit union)! People don't like going to town during the winter.
- School's can host tournaments but we need more accommodations to put people up. The school needs help setting up the Tournaments and the Economic Development Board or others could help coordinate and work with school to bring Basketball and Volleyball tournaments to Daggett County. Businesses could develop packages to feed and bed participants and their families. The School District could use assistance with the logistics.
- It would be great to have Jet Skis available for rent. The problem is the liability insurance is extremely expensive and has put many companies that used to rent jet Skis out of business.
- We need a nice playground in the County Park or at the Elementary School, they don't have to be completely new but we need to expand and improve the current playgrounds.

Services

- Medical service of Doctors, dentists, eye doctors and etc. are needed. People are moving from the area because we don't have adequate medical care. We also need a pharmacy, so we don't have to go to town for our medications. There would be a need for a place to lock up their medications if there was a Pharmacy in town or as part of the Clinic.
- Travel Information needs to be improved. Does the Chamber prepare this information and can they develop something specific to Manila and Daggett County? Can we get more of what's currently available out to the local businesses so they can distribute?
- Could the Chamber have its own building? What would we do there? There has been talk about sharing space. Cooperate and use several entities and that helps with grants. In some areas they do this and it seems to work pretty well.
- One area resident said she gets lots of calls from people looking for area information due to her phone number being similar to another number that was heavily publicized at one time. Another resident said that she agrees that most published information does not include Manila very

thoroughly. People buy their camping, boating supplies, etc. at home and would buy more here if they knew more about what was available.

- Telephone system is a real problem and the lack of phone number listing is a problem. There is still a dispute between Qwest and Union Telephone who won't pay the charge to list our phone numbers. You can get a listing if you pay for an ad in one of these other phone books, so we need to work to improve telephone listing coverage.
- What's the possibility of having a Community Library that would be useable for the school and the community? The resources used for two or three libraries could be combined into one with more access to the community.
- There are many tour services that could be offered to visitors. Watchable wildlife, photography, lake tours, backpacking, biking and other types of tours could be made available in addition to the guide fishing trips that are already being offered.
- Could we provide fuel for airplanes maybe more people would come to our Airports. A fully functional airport would be great. The FAA does provide money to help with the expansion of airports and airport services. Daggett County has received \$160,000 in grants.
- Conference center facility would be great to have-do a little fishing, golf, boating, etc.
- Bed and Breakfast would be nice too!

Business Development has been somewhat discussed – How can the county support existing businesses so that they remain viable and have the ability to expand?

- Chamber sponsors Daggett Daze and other activities. Board and community members can help support the Chamber's busy business members during these events.
- Has anyone ever been to Swiss Days in Midway, Utah? People spend a lot of money, but it takes a year to put it all together. We could do something like that to bring in exhibitors, so they would have a place to come and show their wares while buyers would have a place to spend their money. Spread the task of planning this type of activity out to a group of people. We could develop committees to do these types of activities.
- Businesses struggle during the winter months, so we need to develop a way to bring more business in during the wintertime so people can live and recreate here year round. We need to do more stuff outside of the busy season.
- Would Balloon festivals work in the winter? Wind is somewhat of a problem.
- We need to better promote that the trails and beauty that are already here. We need to have hotels open in the winter, before it will become worth being open. Nothing's open so why should anyone come?

- Let's hold an Ice Fishing Derby if there is ice.
- The federal government is the largest employer and needs to hire more people with families. Don't know if this is possible, but could we look at this. Could Halliburton have some of their people move here? Encourage businesses that allow for people with kids to move here. Let's give cash incentives to new residents with kids.
- New people and businesses need better roads and the roads to be improved. A make over is needed to help the area look more attractive. Curbs and sidewalks, plus tree lined streets would really help the area look nice. Are there grants out there for these types of things? Yes, but they aren't very big ones and would require a match from Town and or County.
- We need better telephone service, high speed internet, and electricity that doesn't go off all the time. Inconsistent or fluctuating power is bad for businesses and their equipment.
- Small Business Incubator facilities would be nice to help new business startups. The incubator would have facilities for rent and technical assistance for those just starting their business.
- We need to educate people about what is available both for the individual or family and for their businesses. The County is trying to do this through the monthly County Newsletter.
- It was mentioned that a Hub Zone which qualifies under Small Business Association means that income in an area is so low that it qualifies and gives special opportunities of a 10% advantage to federal contracts. CCR's (Central Contractor Registration) will require anyone working with the government to exchange money. Some of this process is already going on. The Economic Development Board needs to sit down and discuss this with Jerry Taylor who has researched these topics.
- The Bureau of Reclamation has a contract that they recently let out to a AA company. Because this company had a AA rating the Bureau was able to award the contract without going through the competitive bid process. We need to find out how to use this for our businesses benefit. We can capitalize on this as there are no AA companies in Daggett County. Lucerne is now being certified as a Hub Zone company.
- How do Utility companies fit into everything we've talked about?

Activities-Tina Bennington introduced this section by mentioning that we already have times when the businesses are busy, so we need to look at other activities for during off-peak times. The Utah Wildlife and Rivers Festival will be held in June. Daggett County and Manila need to develop activities for the festival, otherwise everything will be held in Vernal. When people see the area, they will fall in love and want to come back.

This would be a wonderful area to hold a triathlon. Lots of volunteers would be needed for an activity like this. Can we hire or bring in professional promoters to develop these activities. What are your ideas for activities here?

- Whatever we do we need to do well. Where do you get the manpower and what are the top five activities during this time. Are we going to drop the ball or get going and decide what we want and get it going? Several Economic Development Board members are on the Wildlife and Rivers Festival planning committee. The Festival Committee hasn't done anything yet and no formal commitments have been made, but we need to let the people in Vernal know we are here. Can we put it on our website and will it be advertised? Yes, it will be advertised here and as part of the festival. A fly-fishing contest is something being looked at for the Green River.

Oscar Martinez, meeting facilitator, suggested that we go ahead and bring out the ideas and then we can synthesize them at a later time!

- Green River, Vernal, Lyman and others have outdoor play productions that could travel and utilize our existing Rodeo Grounds.
- We need to get the Fireworks in Dutch John reinstated on the 4th of July and then hold them every year. People come here versus other places when we have the fireworks.
- Flaming Gorge Lodge will be hosting a One Fly Contest during the Wildlife and River festival. This type of activity is a big deal up near Jackson Hole Wyoming.
- RV Jamborees held by RV associations could come here and recreate. We would need to have some land for them to park on for several weeks a year. Should the County or businesses facilitate this? County could mediate or facilitate the setting up of this activity. Some RV people would want hookups, while some don't, but all of them would need dumps.

Infrastructure/Facilities –If we develop these ideas than we need to have infrastructure that can handle the influx of people.

- The Town has looked into natural gas for the area. Power seems to flicker a lot. Need reliable power and lines that carry the proper loads and voltage that is needed.
- If you don't have power, gas and water in key places then the people will come and look only. How would the sewer ponds handle the increased capacity if systems are joined? They could handle it, but it would decrease their lifespan. Some water could be recycled for example to water a golf course, but recycled water can't be used for everything.
- Garbage disposal needs to be addressed as it will restrict us at the current level and will be even more impacted if the area grows. This is a long term problem that needs to be addressed.
- It would be nice to have a Recreation Center of some sort. Also, a facility like Western Park would be helpful.
- Don't know if it's possible to change the name of the County to Flaming Gorge County instead of Daggett County. It's already been changed once from Uintah. Manila had considered changing their name at one point in time. What would it take to do this? Nobody was quite sure of the process or if it had ever been done before, without actually creating a new county. How many times

do you tell people that your from Daggett County or Manila and they ask where's that? When you tell them you are in Flaming Gorge they know where that's at. This could really give us some name recognition.

- Local Daycare is needed.
- Need first aid classes for residents and training opportunities for new EMT's.

Summary versions of all these items were printed on poster sized paper and then each person in attendance was able to select and mark their three highest priority items.

(Results of the voting at the two public meetings and from the surveys can be found in Appendix A.)

Dutch John Public Meeting October 9, 2003

Board Members Attending: Chairman Jerry Steglich, Vice-chair Maureen Hanlon, Deloy Adams

Other Participants: Commissioner Collett,

Welcome: Oscar Martinez opened the meeting at 7:10 pm and welcomed everyone.

Introduction: Jerry Steglich, the Economic Development Board Chairman said that the Board is excited for the community participation. We want and need your input. We desire to preserve the rural lifestyle while developing the economy. We want to know what you want and therefore the board will listen and try not to say too much. Commissioner Collett made some comments and encouraged active participation.

Business Development aspect was introduced by Deloy Adams-What new business can we bring into the area and how can we expand the existing businesses? Business in this area is very seasonal. What can we do that expands business between November and March?

Is a Car Wash affordable and is there enough water? We would probably need to work on the water delivery system before this would be possible.

A drift boat manufacturer could work year round and people could buy while they are here fishing. Outdoor clothing manufacturer or distributor would be nice for people that visit this area and would capitalize on what's here already.

We could benefit from businesses that we currently have to travel for: like banking, auto service and parts, groceries, etc.

Year Round Manufacturing or Industrial businesses might be helpful.

The County could provide incentives for businesses to come and then they would help out by paying impact fees.

Computer transcription could be done from home or in an office, but people would need training to learn how to do it. Most businesses want experience before they will hire someone who is home based.

We could sell hunting supplies like guns, ammunition and clothing for the hunters. Some businesses have tried this with very limited success. Many people purchase this before they arrive in our area.

Lake Havasu in Arizona has Custom Boat Manufacturers. This would be great, and we could also have a test facility for new boats. The Lake is only 91 miles long.

We could offer Survival Course and other similar programs especially during the winter, as winter classes are wanted. Check with NOLS (National Outdoor Leadership School) in Jensen.

Medical Training Doctors and others could come to this area and receive training and updates and then fish or sight see or whatever interests them. The Lodge has done this already. There are lots of other opportunities to provide training and workshops for other types of groups.

What's the capacity for growth? The number of people in the area will determine the size of businesses that can come and succeed.

During the Privatization hearings the idea of a Fly-in Community came up, people want to fly their private planes in and be able to walk to their home. Kanab, Utah and Salinas, California tried this but it didn't really work too well. A storage area for cars would allow them to live a little farther from the airport.

Aviation related businesses need fuel and other amenities. We need to find a way to use or take advantage of the airport more thoroughly, UPS flew into Dutch John about 30 days last year due to the fog in Vernal.

We can promote wildlife viewing in the winter: elk, deer, turkeys and other birds. Bird watching is the fastest growing outdoor activity.

Natural Gas fired Power Plant or wind power generation could provide a boost for the local economy and some more year round jobs. Some did not want it in this area feeling that Clay Basin is close enough. Green River and other areas of Wyoming are trying wind power generation.

Artistic Shops would be a nice addition but would probably close in the winter. Artistic endeavors are already home business in the area, but maybe they would do better with regular retail space. A lot of tourist areas enjoy the benefit of artistic related businesses.

Services-Chairman Steglich said that some services apply to the residents and some will apply to the tourists.

We need to work on the garbage situation at the Landfill in Manila. What will happen when the landfill is full?

Mechanics are needed on both sides of the lake. Some services are available, but they are very busy.

Could Dutch John get Medical services here as well as what's in Manila? The tourists are here in the summer, so that's when it would be most needed. There are accidents that need attention. An Eye Doctor in Salt Lake would love to open a clinic here. Bullfrog, Arizona has a clinic during the summer. We just need a small clinic for our area.

A local Library would be nice. The Bookmobile said they will donate a computer if there is a place to put it. Guides, tourists and residents could use it to access the internet, send e-mail, etc. We would need some place where it would be secure.

Housing is needed for seasonal workers that are currently camping. What could we do to build apartments, duplexes, and other types of affordable housing? It is difficult for businesses to hire the help they need without affordable housing for these workers.

There is a great need for more overnight lodging during the summer season, but where is the additional help going to come from if businesses expand?

There is a need for a dump on this side of the lake due to all the tourists, especially if we grow and expand. Currently it's working pretty good job, but things could get worse if we grow. We are seeing lots of garbage tossed from vehicles onto the road.

Activities-Vice-Chair Maureen Hanlon introduced this topic by mentioning that the Wildlife and Rivers Festival is scheduled for June 11-13. The Scenic Byway is getting some funds to help put on this event. Do we want Fishing Derbies, Triathlons, Kite Flying Festivals, etc.? Moab has a Lance Armstrong Cycling Competition, which charges \$300 per entrant and the proceeds go to charity. What about Triathlon training camps? What other ideas do you have?

Fly fishing schools or training seminars could go along with the excellent fishing in the area and the skills of the many guides.

The Shooting Range needs to be rebuilt from the devastation of the Mustang Fire. The UHP has annual conventions and this would be a good area for them to visit, but they would need a good shooting range.

We could hold a One-fly contest as part of the Wildlife and Rivers Festival. Emmett Heath participates in an elite event every year at Jackson Hole. It is expensive to register, so could be beneficial to bring people of this caliber here.

We could hold an Arts Festival like in Helper or other places. Bears and other carved items could be included. Some are already carving and doing other artistic things in this area.

The Wildlife and Rivers Festival is looking at doing a Duck Race. A \$1,000,000 prize could be offered if a certain duck crosses the finish line first. Insurance is obtained to cover the eventuality that this might happen. Other areas are using the Duck Race idea quite successfully to raise money. Idaho Falls brings in \$250,000 a year, but businesses give away ducks as part of their promotions and everyone gets involved.

Winter Survival Course was mentioned before, but it is a good idea to bring people in during our slow season.

There are endurance runs for Arabian pure bred horses. Deloy has a friend that wants to explore doing it in our area in the fall.

RV groups have an interest in holding their Jamborees in our area. What facilities do we need to draw them here? We need water, sewer and electrical hookups, on a flat piece of ground.

We've never had a Sailing activity on the lake. We could also hold winter sailing on the ice like in Minnesota if we have enough ice.

Music festivals are another idea that other areas have used to generate traffic. Kanab has Cowboy Stories and fiddling. We could have Fish Tales.

We could survey all kinds of outdoor clubs and see what they want and if they would be interested incoming. This would work during off-season, but we need facilities for more people during the high season. Maybe we could build some dorms, or a hostel or something.

Infrastructure/Facilities-What do we need?

We need adequate utilities, i.e. water, sewer and natural gas for businesses to relocate here or grow. Infrastructure needs to be in place prior to people coming and investing. Some costs will be absorbed by new businesses. We can eat the elephant a bite at a time, so let's start chewing. Manila infrastructure benefits will also benefit Dutch John too.

What's the status of work on the planned Community Park in Dutch John on the school district's property? This idea has been talked about, but nothing has been done about it yet.

Antelope Flats need trees and a decent road to make it better and more useable. State Parks had money. More people came this year.

A while back there was talk of a bridge across the lake to shorten travel time from Dutch John to Manila. This idea didn't fly, but maybe a Ferry could help to get people back and forth. A bridge or ferry would cut travel time for students, parents and others and avoid duplication of some efforts in both areas of the County. Bridge would bring the two towns in the County together.

We need more accommodations for tourists and locals!

Equestrian Trails near the horse corrals would also be useable for hiking. We need to work together with the government agencies in the area to be able to accomplish more. Partnering builds ability to leverage money and resources from other agencies. We only have Dutch John and Manila, which makes it easy because that's all there is.

Manila mentioned doing a facelift during their Public Meeting. Portal gates and better signage are needed at the entrance to Dutch John. There is really no face to lift over here.

A surprise suggestion was made at the Manila meeting to change the county name to Flaming Gorge County. People at that meeting were quite enthusiastic about the idea. Some at this meeting also thought it was a good idea.

After these ideas were posted on large sheets around the room, residents were asked to select their top three projects. EMT improvement was added at this time as was concrete manufacturing.

(Results of the voting at the two public meetings and from the surveys can be found in Appendix A.)